

THE OHIO STATE UNIVERSITY  
OFFICIAL PROCEEDINGS OF THE  
ONE THOUSAND TWO HUNDRED AND SEVENTY-FOURTH MEETING  
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 12, 1991

The Board of Trustees met at its regular monthly meeting on Friday, July 12, 1991, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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July 12, 1991 meeting, Board of Trustees

The Chairman, Mr. Teaford, called the meeting of the Board of Trustees to order on July 12, 1991, at 11:30 a.m. He requested the Secretary to call the roll.

Present: Hamilton J. Teaford, Chairman, John J. Barone, Deborah E. Casto, John W. Kessler, Milton A. Wolf, Alex Shumate, Theodore S. Celeste, Michael F. Colley, David A. Tonnie, and Kristen Cusack.

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### **INTRODUCTION OF NEW STUDENT TRUSTEE**

It is my very great pleasure to introduce Ms. Kristen Cusack. She is the newest Student Trustee on this Board, having been appointed by Governor Voinovich to serve a two-year term ending May 13, 1993.

Ms. Cusack is currently an undergraduate student, in her fourth year, from Beavercreek, Ohio. I notice that the Dayton area is overdoing it in producing student trustees for us. She is studying interpersonal/organizational communication at Ohio State.

In 1989, she was one of fifty freshmen to participate in the first Leadership Ohio State Conference, and is currently a member of the Undergraduate Student Government Cabinet and serves as Chairperson of the Presidents' Council.

We are all very pleased to have you with us, Kristen, and we know that you will enjoy the next two years that you will be serving with us.

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### **PRESIDENT'S REPORT**

President Gee:

Since this Board met in June, we have added 5,328 enthusiastic alumni to the rolls of The Ohio State University Alumni Association through graduation; we have broken ground for the Science-Engineering Library and the new Mathematics Tower that will add considerable square feet of much needed floor space and certainly for our library collection, a book capacity of 425,000 volumes, to our University Libraries; and, I have driven more than 1,000 miles in 26 counties visiting with our friends around the State of Ohio.

I can share with you the variety and richness of this State and of this great University by listing a few of the more interesting spots I have visited in 8 days of touring:

--I experienced an abrupt contrast of cultures, traveling from an Amish farm in Geauga County to one hour later touring the NASA Lewis Research Center outside Cleveland;

--I saw 8 tons of radishes being packed at the "muck vegetable" fields of Huron County;

--I stopped by the Cincinnati Bengals practice facility and learned a great deal more about Ohio Stadium's turf field development and management; and

## **PRESIDENT'S REPORT (contd)**

President Gee: (contd)

--I toured the world's largest ketchup factory, the Heinz plant in Fremont, and in Montgomery County, a solid waste disposal incinerator -- where I learned (and smelled) more about trash than I ever wanted to!

--In these 8 days of touring, I met with my colleagues at Bowling Green, Lorain County Community College, Miami, the University of Cincinnati, Xavier, Northern Kentucky, and Wilmington College.

--This being "National Ice Cream Month," we held a half-a-dozen ice cream socials with our alumni, including freshmen and their families, and prospective students.

The list of activities is much longer, but this gives you at least a flavor of the State tour that I have been conducting.

What is Ohio State learning from all of these travels? What is our cost benefit, I would add?

I listened to the independent nurserymen in north-eastern Ohio and the senior executives of ARMCO Steel in Middletown express their concerns about the work force needs of their fields: technically trained persons with a broader liberal education and the ability to think and to innovate.

I listened to school board members and superintendents in Butler County, Hispanic community leaders in Lorain County, and Chamber of Commerce leadership in Cincinnati as they shared concerns about the quality of K through 12 education.

I learned of the many ways The Ohio State University is touching the people of this State.

--The model solid waste disposal program in Montgomery County has been developed and implemented with our Cooperative Extension faculty. It is estimated that their work is saving the Dayton area about \$650,000 annually.

--Ohio State research on tomato varieties is credited with adding \$3.5 million a year to the vegetable business through increased yields, and with saving the solid-pack tomato business in this State. The tomato processing industry is a \$200 million business in Ohio.

The number of ways we are involved in the life of this State is as great as the diversity of disciplines and people within the University.

As part of this traveling activity, I have been joined at various times by a number of very distinguished members of our faculty, senior staff, and colleagues from admissions, development, alumni, communication, and honors. It is and has truly been a team effort.

I took the opportunity also to visit with members of the General Assembly in their home districts. This was enormously important, and I was pleased to have the opportunity to tell them, in the company of their constituents, of our appreciation for their interest and support for higher education and of this University.

## **PRESIDENT'S REPORT (contd)**

President Gee: (contd)

Not only around the State, but on each of our campuses, the summer quarter is certainly not the quiet interlude that some would think. There are a number of accomplishments and activities to which I would like to call your attention. However, this morning I will, instead, turn to two matters of great import that are before you.

I am today recommending a number of changes in the administrative structure that reorganizes and realigns some of our very important activities. These moves are intended to enhance our effectiveness, respond to our budget constraints, and support our priorities in the coming years. Let me comment briefly on a few important points in this proposed reorganization.

I have talked repeatedly about decreasing bureaucracy and increasing the responsiveness of the administrative structure at this University. The steps recommended today will go a long way toward that objective.

The reorganization of the Office of Student Affairs and of support services for students will, I believe, improve our ability to be a "user friendly" University. Furthermore, as what will be Vice President for Student Affairs, Russ Spillman can give the development of a quality campus environment the priority it requires.

Realigning the Office of University Communications and Development into separate entities will more clearly capture their energies and talents. To successfully convey the mission and accomplishments of the University, we need a coordinated strategy for reaching all constituencies. And, as the budget being presented today makes clear, we must take maximum advantage of our fund-raising potential to promote quality in all that we do.

Consolidating the personnel, human relations, and affirmative action functions into the Office of Human Resources and Relations, headed by a vice president, will better meet the needs of our diverse and challenging work force. Likewise, responding to the complexity of the institution and the challenging legal issues in our society, I am recommending an Office of Legal Affairs under the direction of a General Counsel.

I am also recommending the appointment of a Special Assistant for Business/Community Relations. After my recent travels, I am even more reinforced in the critical importance of such an office to furthering the interests of higher education and of Ohio State across the state.

I want to emphasize that this is the only new position called for in this restructuring. We are seeking to simplify structures and better use our resources through these administrative recommendations.

With the arrival of our new Vice President for Research, and as we move forward with the searches for three vice presidents, and with this new structure, our administrative pattern is more clear and our activity more focused. I see an opportunity for renewed vigor, for creativity, and certainly for a strengthened University in the future.

**PRESIDENT'S REPORT (contd)**

President Gee: (contd)

To that end, Mr. Chairman, I would like to recommend for the Board's approval, the resolution on the restructuring of the University administration as noted in your Board book.

**RESTRUCTURING OF THE UNIVERSITY ADMINISTRATION --  
AMENDMENTS TO THE BYLAWS OF THE BOARD OF TRUSTEES  
AND RULES OF THE UNIVERSITY FACULTY**

Resolution No. 92-1

Synopsis: Approval of amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty to reflect title changes and the delineation of responsibilities in accordance with the recommended restructuring of the University administration is recommended.

WHEREAS as a part of the restructuring of the University administration, amendments to the Bylaws of the Board of Trustees and Rules of the University Faculty are necessary to effectuate the changes proposed; and

WHEREAS paragraph (E) of bylaw 3335-1-03 and faculty rule 3335-3-05 delineates the composition of the president's executive committee and incorporates changes made pursuant to the proposed restructuring of the central administration of the University; and

WHEREAS the recommendations for reorganization and realignment of the central administrative structure is made pursuant to The Ohio State University's traditional landgrant mission of teaching, research, and service:

NOW THEREFORE

BE IT RESOLVED, That pursuant to rule 3335-1-09 of the Administrative Code and upon the recommendation of the President, the proposed amendments to the Bylaws of the Board of Trustees and the Rules of the University Faculty are hereby adopted; and

BE IT FURTHER RESOLVED, That the Secretary of the Board of Trustees is hereby authorized and directed to incorporate the recommended changes -- title changes, unit designations, and unit realignments in the applicable sections in the Bylaws of the Board of Trustees and the Rules of the University Faculty; and

BE IT FURTHER RESOLVED, That the referenced changes should be reflected in the next printing of these official records of the Board of Trustees.

Upon motion of Mr. Celeste, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

(See Appendix I for complete context on Realignment and Reorganization, page 63.)

## **PRESIDENT'S REPORT (contd)**

President Gee: (contd)

Mr. Shkurti will present to you later in this meeting the University's budget for Fiscal Year 1991 and you have already heard discussion in our Fiscal Affairs Committee. I want to express my appreciation to all of you and certainly all of our friends across the state for your support and their support in this very challenging budget process.

While this is the most difficult budget confronted by this University in decades, I think when you look around at what is happening in other states, you realize that it could, of course, been a lot worse. I want to express special thanks to our legislative leaders, particularly House Speaker Vern Riffe and Senate President Stan Aronoff, for their work in this very, very difficult time. The conference committee process demanded extraordinary commitment from a number of people including Representative Pat Sweeney, Senator Ted Gray, and Senator Gene Watts. It is reassuring to know that higher education has so many friends in the General Assembly, as we look forward to continuing to build that support.

I also want to thank Dr. Herb Asher for his tireless work in representing us downtown, to Bill Shkurti and his staff, and to Steve Stoffel and his colleagues for their Herculean efforts. I understand by the way, and I've just looked around the room, that some of the key staff people who worked on this budget are here today, and I would like to recognize them at this time. I would ask them to stand, because often we do not get a chance to see these folks and they do a remarkable job. First, of all Janet Achterman, University Controller; David Boyne, Associate Provost for Academic Affairs; Elizabeth Hart, Director of the Office of Financial Management; Eric Kunz, Director of University Budget Planning; Steve Stoffel, Associate Vice President for Human Resources; Penny O'Neil, Assistant Vice President for Human Resources; and John Lowe who is in charge of Budget Planning. These folks have put in long days and late nights and deserve our thanks. Let's give them a big round of applause. And, thank you for being here today.

Finally, Mr. Chairman, I wish to report to this Board on the activity of the Wexner Center Foundation. Created a year ago, the foundation has as its purpose to seek and administer funds for the artistic and educational programs of the University's Wexner Center for the Arts. The Foundation met in November, with all members present, and you will recall from my report at that time, we announced the creation of a significant artistic award, and of creative residencies.

The Foundation underwrote the performance of The White Oak Dance Project featuring Mikhail Baryshnikov with choreography by Mark Morris. Chaired by Foundation Board member Charlotte Kessler, the Director's Circle of annual contributors of more than \$1,000, was initiated with 109 charter members.

Choreographer Twyla Tharp and members of her company will be in residence this fall, and we anticipate a notable performance by Ms. Tharp at Mershon Auditorium in the autumn. Such a distinguished artist sets a high standard for the new residency program. The foundation's second meeting in June included the presentation of the Wexner Center's first major publication, Breakthroughs.

We were delighted to approve a new board member of the Foundation, Sherry Lansing, partner in Jaffe/Lansing, producers of major Hollywood feature films, and former president of 20th Century Fox.

### **PRESIDENT'S REPORT (contd)**

President Gee: (contd)

Topics under discussion at the spring board meeting included development of new members and increased private support. We also reviewed the selection of the Wexner Prize recipient, to be announced later in the year.

I am delighted with the progress of the Wexner Center and I am particularly pleased to present this brief overview to you, and wish to acknowledge how fortunate The Ohio State University is to have the dedication, loyalty, and spirit of this outstanding board in support of the University's Wexner Center for the Arts.

Mr. Chairman, that represents my report for today.

Mr. Teaford:

Thank you, Mr. President. I might comment if you are to read through the Board of the Wexner Center Foundation you would find no greater array of talents and luminaries in the arts than can be assembled. We really appreciate their involvement in this University.

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### **RESEARCH FOUNDATION REPORT**

Ms. Casto:

I'd like to welcome Dr. Hayes, who is now here permanently and we had a chance to meet earlier this week.

The Ohio State University Research Foundation held its Annual Members' Meeting on June 13, 1991. At the meeting the Board unanimously elected a slate of officers including the following: President, Edward Hayes; Vice President, Roy Koenigsknecht; Treasurer, William Shkurti; and Executive Director, Thomas Sweeney.

The Board elected Dr. Charles A. Bauer, a Managing Partner of Management Sage in San Francisco, as a new Alumni Member. Elected to second terms were Dr. William Hildebolt, Vice President for Research and Development at R.J. Reynolds Industries in Winston-Salem as Alumni Representative, and Professor Jean Snook as a Faculty Member.

Dr. Mary Ellen Sheridan reported on the annual meeting of the University Connected Research Foundations held in April. Participation in this group is by invitation. Discussion items included operating policies, procedures, problems, and opportunities in research. She said The Ohio State University will host the 1992 meeting.

A listing of Research Foundation grants and contracts through May 1991 appears in the Board agenda book. Awards number 1,298 with a gross income of \$111 million. The funding level is 3 percent ahead of the first eleven months of the previous fiscal year. There are increases in several categories including Federal and State of Ohio.

**RESEARCH FOUNDATION REPORT (contd)**

Ms. Casto: (contd)

Some projects include: \$178,000 from the Department of Labor for a project on self employment and training in Poland; \$115,000 from NASA for research on the surface properties of the Greenland Ice Sheet; and \$42,000 from the Columbus Foundation for a pilot program on science education in the Columbus Public Schools.

We plan to have a new format for the presentation of the Research Foundation report beginning with the September Board meeting. You should have before you a sample of the new format, this is what we have moved to. As you know we just used to get all the report of awards and even if you read through them you wouldn't understand what was going on. So we are trying to get some kind of format so everyone can understand what we are doing, because it is such an important area here at the University.

Mr. Teaford:

I would appreciate any comments the Board might have.

Ms. Casto:

I welcome any suggestions for improvement either before the September meeting or later as we get used to working with it. Any questions? Thank you.

**REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS**

Resolution No. 92-2

Synopsis: Approval of the following reports on contracts, grants, and gifts and the summary for May 1991 is proposed.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, other agencies, alumni, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts and grants are received through The Ohio State University Research Foundation, the Engineering Experiment Station of The Ohio State University, and The Ohio State University Development Fund:

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein, and the acceptance of the reports from the Engineering Experiment Station, and The Ohio State University Development Fund during the month of May 1991 be approved.

Upon motion of Mr. Barone, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

(See Appendix II for background material, page 73.)



**REPORT OF RESEARCH CONTRACTS, GRANTS, AND GIFTS (contd)**

Summary

MAY 1991

<u>Source</u>	<u>7/1/89-5/31/90</u>	<u>7/1/90-5/31/91</u>	<u>May 1991</u>
The Ohio State University Research Foundation	\$107,839,386.52	\$110,839,674.40	\$10,490,861.00
Engineering Experiment Station	\$ 5,661,929.00	\$ 6,425,515.00	\$ 322,611.00
The Ohio State University Development Fund			
Establishment of Named Funds			
The Richard M. Morrow Fund in Polymer Engineering (Support teaching and research in polymer engineering)			\$ 300,000.00
The Jay C. Routh Memorial Medalist/University Scholarship Fund (Scholarships - College of Business)			\$ 100,000.00
The Forrest W. Huff Civil Engineering Scholarship Fund (Scholarships)			\$ 52,350.00
The James B. and Jean Clift Athletic Scholarship Fund (Grant-in-aid Scholarships - varsity football team)			\$ 17,611.88
The Gordon W. Powell Scholarship Fund in Materials Science and Engineering (Scholarships)			\$ 15,255.00
The James J. Buffer, Jr., Award in Industrial Technology Education (Support dissertation research of doctoral students)			\$ 15,000.00
The Janet Corbacioglu Memorial Scholarship Fund (Scholarships - junior or senior student enrolled in the College of Business)			\$ 15,000.00
The Helen Deacon Swank Voice Scholarship Fund (Scholarships - voice majors)			\$ 15,000.00
The Betty J. Tittle Endowment Fund for International Students (Support international students)			\$ 15,000.00

Change in Description of Named Fund

The C.B. "Bill" Smith Scholarship Fund in Civil Engineering

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## **HOSPITALS BOARD COMMITTEE REPORT**

Mr. Celeste:

The Professional Affairs/Education/Research Committee of the Hospitals Board met on Thursday, June 27. The Committee, in executive session, reviewed a personnel action.

The Committee also reviewed and endorsed two proposed amendments to the Medical Staff Bylaws and the medical staff appointments and reappointments recommended by the Medical Director.

Mr. Fraley presented a progress report on actions being taken to reduce the amount of waiting time for patients being admitted to University Hospitals.

The Committee recognized Dr. William Smead for outstanding accomplishments during his two-year term as Chief of Staff, and extended best wishes to Ms. Dolores Wilkes who has resigned from the Hospitals Board to accept a new position in Idaho.

Pursuant to the actions that were taken, the Board needs to act on two resolutions which I would like to present to the Board. The first resolution is:

### **AMENDMENTS TO THE MEDICAL STAFF BYLAWS**

Resolution No. 92-3

Synopsis: The approval of the amendments to the Medical Staff Bylaws is proposed.

WHEREAS The Ohio State University Hospitals Board pursuant to Bylaw 3335-101-04 of the Hospitals Board Bylaws is authorized to recommend to the Board of Trustees the adoption of amendments to the Medical Staff Bylaws; and

WHEREAS the proposed amendments to the Medical Staff Bylaws 3335-43-04 and 3335-43-10 were approved by the University Hospitals Board, May 30, 1991, as follows:

#### **AMENDED BYLAWS**

3335-43-04 Membership.

(A) Qualifications.

(1) through (2) unchanged.

(3) Resignation, termination, or non-reappointment to the faculty of the Ohio state university shall result in immediate termination of membership on the medical staff of the Ohio state university hospitals.

Balance unchanged.

**AMENDMENTS TO THE MEDICAL STAFF BYLAWS (contd)**

3335-43-10 Administration of the medical staff of the Ohio state university hospitals.

Medical staff committees.

(A) through (C) unchanged.

(D) Committee for physician health

(1) Composition

(A) Five (5) medical staff members.

(B) Reappointed annually for terms up to three (3) years.

(2) Duties

(A) To consider issues of physician health or impairment when requested to do so by the physician or another member of the medical staff, hospital staff, or any other individual.

(B) To provide appropriate counsel and referral to enable physician to provide appropriate standards of care.

(C) To consult regularly with the chief of staff and medical director of the hospital.

(D) To advise credentials and/or other appropriate medical staff committees on any issues affecting the quality of patient care.

(E) It will be the responsibility of the chairman of the committee to assure that all proceedings and records are handled and kept with utmost confidentiality.

(3) Meetings. Quarterly or as often as needed.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Medical Staff Bylaws be adopted as recommended by the University Hospitals Board.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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**UNIVERSITY HOSPITALS BOARD APPOINTMENTS**

Resolution No. 92-4

Synopsis: Approval of the appointment of two Hospitals Board members is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

**UNIVERSITY HOSPITALS BOARD APPOINTMENTS (contd)**

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended; and

WHEREAS Dr. Floyd D. Loop of Cleveland, Ohio, has been recommended for appointment as a Hospitals Board Member; and

WHEREAS Dr. Grayce M. Sills has been recommended to fill the unexpired term of Dolores R. Wilkes:

NOW THEREFORE

BE IT RESOLVED, That Floyd D. Loop, M.D. be appointed as a general public member of the University Hospitals Board for a term of three years, effective July 1, 1991; and

BE IT FURTHER RESOLVED, That Grayce M. Sills be appointed as a general public member of the University Hospitals Board to fill Dolores R. Wilkes unexpired term ending April 30, 1993.

Upon motion of Mr. Celeste, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

Mr. Teaford:

I would note, particularly, that Dr. Loop's appointment is important as further emphasis of our continuing venture with the Cleveland Clinic and we are fortunate to have Dr. Loop willing to serve on our Board. I might add also that Dr. Sills is a former Acting Dean of the College of Nursing, now a Professor Emeritus, and will be a superior addition as well.

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**CANCER HOSPITAL REPORT**

Mr. Barone:

I wish to inform you that my associate, Mr. Jack Kessler, was chairman of this meeting and did an excellent job. The Oversight Committee of The Arthur G. James Cancer Hospital and Research Institute met for their first meeting on Monday, July 1, 1991. Dr. David Schuller gave an overview report of the Cancer Hospital and Comprehensive Cancer Center activities. Dr. Schuller's report focused on those issues related to the opening and initiation of operations as well as current activities of both programs. Following Dr. Schuller's report, Dennis Smith reviewed the May 1991 financial as well as the year-to-date report. It was pointed out that for the month of May, admissions were 22.1 percent over budget at an actual admission number of 315 patients. There were 2,427 patient days compared to a budget of 2,321 with an average daily census of 78.3 compared to a budget of 74.9. The budgeted net income (loss) for May was a loss of \$550,000.00 with actual loss of \$371,000.00. Following the May financial report, Dennis Smith presented the fiscal year 1991-92 budget which reflected a 7.7 percent rate increase and a projected net loss of \$4,340,000.00. The Oversight Committee approved the budget package and in concert with the Board of Trustees approval, initiated the budget effective July 1, 1991.

### **CANCER HOSPITAL REPORT (contd)**

Mr. Barone: (contd)

Following the approval of the fiscal year 1991-92 budget package, Dr. Schuller gave a report on Development activities at The Arthur G. James Cancer Hospital and Research Institute.

Following these activities, a report on Strategic Planning was given by Dennis Smith providing background information to the committee on the Douglas Group of Deloitte & Touche and an update of current progress. He indicated that there will be a major planning retreat on July 10, 1991, to be held at the Ramada Inn at which time the team leaders will review current operational data. The Strategic Planning activities are on target and should be completed by mid October 1991.

Dennis Smith reported to the committee on the newly formed Ohio State University Hospital/Cancer Hospital and Research Institute combined Quality Assurance/Utilization Review Committee. This committee will serve a dual function in reviewing and acting upon quality assurance issues relative to both Hospitals. The committee will meet for the first time in early July and review quality assurance issues of the Cancer Hospital at that time. All reports from the combined committee will be forwarded to the Cancer Hospital and Research Institute Oversight Committee for action and reporting to the University Board of Trustees.

Finally, there was a proposal approved for future meeting dates. We will be meeting at least once a month, in fact our next meeting is scheduled for July 19 at 8:00 a.m., instead of 7:30 a.m.

Also on file is a chart program for the costs and income of the Cancer Hospital. Mr. Chairman, I would like to thank you for initiating this committee. You and I discussed it, and I think it is going to be very effective and beneficial.

Also, I would like to call your attention to the magazine that has been handed out. It is called Frontiers and it is about the James Cancer Hospital. Most of the articles are clearly written; a layman could understand them. It is a tremendous piece of writing. I wish to commend everyone at the Cancer Hospital who worked on this and on behalf of the Board, thank all of you. Mr. Chairman, that completes my report.

Mr. Teaford:

Are there any questions for Mr. Barone or Mr. Kessler?

Mr. Kessler:

We do have a good committee, it is a small committee, and we have had our first meeting as John said. Our second meeting is coming up next week. Dennis Smith is here today if there are any questions for him. Dennis is Secretary of our Oversight Committee and Director of Administration at the Arthur G. James Cancer Hospital. I think this Board is going to hear a lot more in the many months to come about the Hospital, and I am pleased to be on the committee with John. We are hard working and we will report back to you.

### **CANCER HOSPITAL REPORT (contd)**

Mr. Kessler: (contd)

I am also very pleased with the fund drive. They have a Board of laypeople that are very effective in this community and this is a wonderful asset for the State of Ohio. We are starting to raise money -- we have a lot of money that we need to raise, but I think we are off to a good start. Unless there are questions, that is our report.

Mr. Teaford:

Thank you, Gentlemen, both for your report and your work.

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### **UNIVERSITY FOUNDATION AD HOC COMMITTEE REPORT**

Mr. Shumate:

The Ad Hoc Committee on the University Foundation, consisting also of Debbie Casto and Milt Wolf, was originally appointed on April 10, 1991. The Committee received three specific charges:

- 1) To review the structure and the functions of the Foundation and to make appropriate recommendations to this Board concerning both the structure and Foundation.
- 2) To advise this Board of Trustees on more effective ways to use the Foundation and its Board of Directors.
- 3) To recommend appropriate policy guidelines that would promote the best interest of The Ohio State University and assure effective coordination between the Foundation's activities with the policies of this Board of Trustees.

In the packet that was previously mailed to the members of the Board there is a set of final recommendations that the committee is recommending for adoption this morning. I might add, that in preparing these recommendations the committee met on a number of occasions. We held several work sessions and reviewed all the historical documents pertaining to the University Foundation. We looked at models at other universities, and interviewed members of the University staff, the administration, and members of the Foundation.

I would like to move at this time for adoption of the report and also adoption of the resolution which calls for the articles of incorporation and the code of regulations of the Foundation to be appropriately amended to reflect the recommendations of this committee.

### **REORGANIZATION AND REALIGNMENT OF THE UNIVERSITY FOUNDATION**

Resolution No. 92-5

Synopsis: Recommendations for the reorganization and realignment of The Ohio State University Foundation is proposed.

**REORGANIZATION AND REALIGNMENT OF  
THE UNIVERSITY FOUNDATION (contd)**

WHEREAS the Ad Hoc Committee on The Ohio State University Foundation was appointed by the Board of Trustees to review the structure and functions of the University Foundation, to advise the Board on more effective ways to use the Foundation and its Board of Directors and to recommend policy guidelines to promote the best interests of the University, while assuring effective coordination of the Foundation's activities with the policies of the Board of Trustees; and

WHEREAS the Ad Hoc Committee has completed its work and has submitted its report recommending several changes to enhance the Foundation's and its Board of Director's effectiveness in promoting the University's best interests and to assure the effective coordination between the Foundation and the Board of Trustees:

NOW THEREFORE

BE IT RESOLVED, That the Board adopts the recommendations of the Ad Hoc committee and authorizes the chairman to appoint a committee to implement the recommendations as specified in the Ad Hoc committee's report; and

BE IT FURTHER RESOLVED, That the Articles of Incorporation and the Code of Regulations of the Foundation be appropriately amended to reflect the recommendations of the Ad Hoc Committee.

Upon motion of Mr. Barone, seconded by Ms. Casto, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix III for Recommendations of the Ad Hoc Committee, page 93.)

Mr. Teaford:

Any questions of Mr. Shumate?. I particularly want to commend the work of that committee, it was not an easy job.

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**INVESTMENTS COMMITTEE REPORT**

Amb. Wolf:

The Investments Committee did receive the Endowment Report for the 2-month period ending June 21, 1991. As of June 21, 1991, the market value of the Endowment was \$360 million. And although the fund decreased \$901,000 for the 2- month reporting period, I am pleased to report that it has increased \$38.2 million since the beginning of the fiscal year, which began July 1, 1990.

Six of our nine equity advisors are outperforming the S & P 500 index. Of those equity managers, the University administered stock is the best performer with a 16.1 percent total return from June 1990, compared to 7.4 percent return for the S & P 500. Half of the fixed income advisors, half of the six, are beating their benchmark index. The University Ginnie Mae portfolio having the highest total return at 10.9 percent over the past year, compared to 10.1 percent for the benchmark index, which is the Lehman Government/Corporate Bond Index.

### **INVESTMENTS COMMITTEE REPORT (contd)**

Amb. Wolf: (contd)

We also received the Endowment Quarterly Report as of June 21, 1991. It is interesting to note that 102 new endowment funds were created during this past fiscal year, the most new funds created since fiscal year 1987. So far this fiscal year, we have received \$22.4 million in net gifts and additions, which makes this a record year. We also heard reports on the River Road Hotel Corporation and the Busch Boulevard Center and there was nothing unusual on those reports so I won't repeat them.

Mr. Teaford:

Does anyone have any questions for Ambassador Wolf?

Mr. Kessler:

How are the students doing?

Amb. Wolf:

The students are doing quite well. The student fund was one of the funds in the equity portfolio that exceeded the S & P 500. They are doing pretty well.

(See Appendix IV for complete context of The Ohio State University Endowment Summary, June 21, 1991, page 97.)

(See Appendix V for complete context of The Ohio State University Endowment Fund Quarterly Reports, June 21, 1991, page 113.)

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### **AGRICULTURAL AFFAIRS COMMITTEE REPORT**

Mr. Celeste:

As you know, we are attempting to set up a schedule for the Agricultural Affairs Committee that will take a look at how we can have more meaningful dialogue in this process with those folks impacted by the Agricultural Affairs Committee. And so we have determined to have four committee meetings throughout the balance of this year, starting in September. The first one will be held at 10:00 a.m., on the first day of the Farm Science Review at the Farm Science Review. We certainly welcome, in addition to the members of the Agricultural Affairs Committee, any members of the Board who could attend that committee meeting. Additionally, we will have the three other meetings, schedule not determined yet, one in Wooster, one in Portsmouth, and one here on this Campus, and we will let the Board members know when we have those.

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## ACADEMIC AFFAIRS COMMITTEE REPORT

Ms. Casto:

The Academic Affairs Committee heard a report from Provost Hutchinson and Associate Provost Boyne on the recruitment process for faculty positions. The first step in the process involves authorization to conduct a search, which is initiated at the department or school level, requires approval by the appropriate dean and the Provost before being posted in the University's "green sheet". A search committee is appointed, including a designated affirmative action advocate as a member of the committee, and a detailed position description is developed.

The next step is to advertise the position on a national basis, including widely read outlets such as the Chronicle for Higher Education, disciplinary journals, and special mailings to departments or academic units at other universities. Special efforts are made to enhance the likelihood that positions are made known to women and minorities. The search committee has the responsibility for receiving nominations and screening applications, followed by recommendations to the department chairperson of a small group (three to five individuals) to be invited for an on-campus interview. Following the interviews, the members of the department or school will make input to the search committee and to the department chairperson. A decision will be made on the candidate to whom an offer will be made and the offer is extended by the department chairperson with the approval of the dean. In the period November 1989 through October 1990, this recruitment process resulted in 260 new, regular faculty appointments. Just to give everyone an idea, that is approximately, a little less than, 10 percent of the entire faculty, so that is quite significant.

Are there any questions about the process of recruiting?

Mr. Teaford:

I'd like to emphasize to everyone that she said that all appointments to the faculty of this University are the result of a national search. I think that that really stresses the eminence of the faculty at this University.

Ms. Casto:

In addition, the Committee is recommending the following resolutions:

### RENAMING OF BUILDING

Resolution No. 92-6

Synopsis: The Academic Affairs Committee recommended the renaming of building at 220-222 West 11th Avenue.

WHEREAS the Board of Trustees has authority in naming of all buildings and structures at The Ohio State University, as set forth in paragraph (F) of rule 3335-1-08 of the Administrative Code; and

WHEREAS upon the recommendation of the President, with the concurrence of the President's executive committee, it has been proposed that the building at 220-222 West 11th Avenue (commonly called the Ann Tweedale House and formerly named the Grace Graham Walker House) be renamed the "Alumnae Scholarship House" to reflect that the Alumnae Scholarship Housing (ASH) Program resides there:

**RENAMING OF BUILDING (contd)**

NOW THEREFORE

BE IT RESOLVED, That hereafter the building located at 220-222 West 11th Avenue shall bear the name "Alumnae Scholarship House."

Upon motion of Ms. Casto, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY**

Resolution No. 92-7

Synopsis: The Academic Affairs Committee recommended the approval of the following amendments to the Rules of the University Faculty.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes in the Rules of the University Faculty were approved by the University Senate on June 1, 1991:

**AMENDED RULES**

3335-5-487 Committee on academic misconduct.

(A) Membership.

The committee on academic misconduct shall consist of thirty-four members.

- (1) Eighteen regular faculty, elected by the faculty council. The term of service is three years. No faculty member shall serve more than two consecutive terms.
- (2) Fourteen students.
  - (a) Seven graduate students selected by the council of graduate students. The term of service is one year beginning with the autumn quarter.
  - (b) Seven undergraduate students selected by the undergraduate student government. The term of service is one year beginning with the summer quarter.
- (3) Two administrators.
  - (a) The dean of student life or designee, non-voting.
  - (b) A coordinator, appointed by the senior vice president for academic affairs and provost, who shall not participate in the decisions of the committee.

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)**

- (4) Alternate members.

Faculty and students who have been regular members of the committee during the previous three years shall be eligible to be alternate members, providing they remain at the university in their same category.

- (B) Unchanged.

- (C) Organization.

- (1) Unchanged.

- (2) If the caseload of the committee should from time to time become such that cases cannot be set for hearing within four weeks (excluding periods of examinations or between quarters), the chairperson shall be empowered to ask alternate members to serve voluntarily and temporarily as members of hearing panels.

- (3) As a standing committee of the senate, this committee is also governed by the provisions of rules 3335-5-46 and 3335-5-48 of the Administrative Code.

**3335-7-33 Conditions and procedures for disenrollment from a course.**

- (A) The instructor (or in the case of a graduate teaching associate, the supervising faculty member), the chairperson of the instructor's department (with the agreement of the instructor), or other appropriate administrative official may disenroll a student from a course if:

- (1) After the third instructional day of the quarter, semester, session, or term, the first Friday of the quarter, or the student's second scheduled class session of the course, whichever occurs first, the student fails to attend the scheduled course without giving prior notification to the instructor. Under this paragraph, no student may be disenrolled from a course until after the first course meeting following the student's registration. When the department elects to use this procedure, the instructor, the chairperson, or other appropriate administrative official shall notify the student's enrollment unit. The enrollment unit will notify the student and take appropriate action to remove the student from the course.

Since not all departments exercise the option to disenroll students in all courses, this rule does not relieve the student of the responsibility for dropping a course the student is not attending.

- (2) The student enrolls to audit a course without the instructor's approval, or fails to meet the prerequisites of the course. Disenrollment procedures shall be the same as in paragraph (A)(1) of this rule.
- (3) Before the third Friday of a quarter, semester, or session, or the second Friday of a summer term, and following completion of a placement examination, or another appropriate measure of preparation or ability, the student is judged to be registered in an inappropriate course. The department or school offering the course may then instruct the secretary of the college or school in which the student is enrolled to change the student's registration either to a more elementary or more advanced course.

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)**

- (B) Disenrollment, under paragraph (A) of this rule, is effective upon action of the instructor, department chairperson, or other appropriate administrative official
- (C) Credit for all rescheduled courses resulting from action under paragraph (A)(3) of this rule shall count toward the fulfillment of graduation requirements unless the student has previously earned university or college credit in a course having substantially the same subject matter content or the substituted course is one which the department or school, with the approval of the council on academic affairs, has established for students with inadequate preparation for college level courses of that department or school.
- (D) If a student who has enrolled to audit a course fails to complete the requirements for audit specified by the instructor and also fails to withdraw from the course, the instructor shall so inform the office of the university registrar when marks are reported for the quarter, semester, or session. That office will then disenroll the student from the course, removing the course from the student's permanent record, and will notify the student and the student's college of the action taken.
- (E) After investigation, including consultation with the instructor and the student in question, and utilizing other university resources, as desirable, the chairperson (or other appropriate administrative official) may disenroll a student from a course if the student presents a clear and present threat of bodily harm or injury to the instructor or fellow students, or, after warning, continues to engage in disruptive conduct, either of which results in impairment of teaching or learning processes:
  - (1) If, after attempting to resolve the difficulty by informal means, the department chairperson (or other appropriate administrative official) deems disenrollment necessary, the affected student shall be notified in writing. The notice shall be delivered by hand or sent through ordinary mail to the student at the last address supplied pursuant to rule 3335-9-09 of the Administrative Code. Copies of the disenrollment action shall be sent to the dean of the instructional college, the dean of the student's college, the office of the university registrar, and the office of student affairs.
  - (2) The student may appeal to the senior vice president for academic affairs and provost or designee for waiver of disenrollment under paragraph (E) of this rule, provided the appeal is filed within ten days of the disenrollment action. The senior vice president for academic affairs and provost shall make final determination on the appeal within seven days.
  - (3) Disenrollment is effective upon the action of the department chairperson (or other appropriate administrative official), unless reversed by the senior vice president for academic affairs and provost or designee.
- (F) For disenrollment, exclusive of audit, under paragraphs (A) and (E) of this rule, the university registrar shall enter on the student's official permanent record:
  - (1) No mark, if the disenrollment occurs before five p.m. of the third Friday of a quarter, semester, or session course, or the second Friday of a summer term course; or
  - (2) The mark, "W," if the disenrollment occurs after five p.m. of the third Friday of a quarter, semester, or session course, or the second Friday of a summer term course.

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)**

**NEW RULE**

3335-47-041 Exclusion of countable years of service from the probationary period for child care and serious illness.

- (A) One year of service may be excluded from the probationary period of an untenured regular faculty member after the birth or adoption of a child under six years of age. Such exclusion shall be granted at the request of a faculty member. Each faculty member is entitled to a maximum of two one-year exclusions should more than one child be born or adopted during the probationary period. If both parents are untenured faculty members at the Ohio state university, they are entitled to a maximum of one year between them if one child is born or adopted or two years between them if two or more children are born or adopted. Exclusion of time from countable years of service during the probationary period is not contingent upon a reduction in percent appointment or upon taking an official leave of absence. Requests for excluding time from the probationary period shall be made by the faculty member to the chairperson or director of the tenure initiating unit. The request must be made within one year of the birth or adoption and prior to the beginning of the final year of the probationary period.
- (B) Service time may be excluded from the probationary period at the request of a faculty member who must devote substantial time to the care of a seriously ill or injured person. Should such circumstances occur, up to two years of service time may be excluded from the probationary period. Requests for excluding time from the probationary period shall be made by the faculty member to the chairperson or director of the tenure initiating unit. The request must be made prior to the beginning of the final year of the probationary period.
- (C) Service time may be excluded from the probationary period at the request of a faculty member who is stricken with a serious illness or injury. Up to two years of time may be excluded from the probationary period depending upon the nature and duration of the illness. Requests for excluding time from the probationary period shall be made by the faculty member to the chairperson or director of the tenure initiating unit. The request must be made prior to the beginning of the final year of the probationary period.
- (D) Under this rule, a maximum of two years of service may be excluded from the probationary period.
- (E) Requests to exclude service time from the probationary period under paragraph (A) of this rule shall be reported to the dean or director and senior vice president for academic affairs and provost. Requests to exclude service time from the probationary period under paragraphs (B) and (C) of this rule shall be reviewed by the chairperson or director of the tenure initiating unit with the advice of the unit's promotion and tenure committee. Recommendations for approval or disapproval under paragraphs (B) and (C) of this rule shall be forwarded to the appropriate dean for his/her recommendation. Both the unit and college recommendations shall be forwarded to the senior vice president for academic affairs and provost whose decision shall be final. (In the case of a faculty member serving on a regional campus, the request shall also be reviewed by the regional campus dean and director with the advice of the regional campus promotion and tenure committee. The dean and director's review shall be forwarded to the chairperson or director of the tenure initiating unit.)

**AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)**

Rescinded Rules

3335-7-30 and 3335-7-31

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

Upon motion of Ms. Casto, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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**HONORARY DEGREES**

Resolution No. 92-8

Synopsis: The Academic Affairs Committee recommended the approval of honorary degrees for Helmut Moritz and Harold A. Sorgenti.

WHEREAS the Committee on Honorary Degrees and the University Senate, pursuant to rule 3335-5-488 of the Administrative Code, have approved for recommendation to the Board of Trustees awarding of honorary degrees as listed below:

Helmut Moritz

Doctor of Science

Harold A. Sorgenti

Doctor of Humane Letters

NOW THEREFORE

BE IT RESOLVED, That the honorary degrees be awarded in accordance with the recommendation at a time convenient to the University and the recipients.

Upon motion of Ms. Casto, seconded by Mr. Kessler, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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**DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT**

Resolution No. 92-9

Synopsis: The Academic Affairs Committee recommended the approval of Degrees and Certificates for Summer Quarter.

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

**DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT (contd)**

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on August 30, 1991, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

Upon motion of Ms. Casto, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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**PERSONNEL ACTIONS**

Resolution No. 92-10

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 7, 1991 meeting of the Board, including the following Appointment, Reappointment of Administrative Official, Appointment of Chairpersons of Departments and Director of Center, Reappointment of Chairpersons of Departments and Director of Center, Leaves of Absence Without Salary--Change in Dates, Professional Improvement Leaves, Professional Improvement Leaves--Change in Dates, Promotions and Tenure, Appointments/Reappointments of Emeritus Titles, Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute), and Medical Staff Change in Titles (The Arthur G. James Cancer Hospital and Research Institute) as detailed in the University Budget be approved and the Medical Staff Appointments (The Ohio State University Hospitals) approved May 30, 1991, by the Hospitals Board be ratified.

Appointment

Name:	JAMES H. BROWN
Title:	Acting Director and Acting Associate Dean
Center/College:	Ohio Agricultural Research and Development Center/Agriculture
Term:	July 1, 1991 through June 30, 1992
Salary:	\$97,080.00
Present Position:	Associate Director, Ohio Agricultural Research and Development Center and Professor

Reappointment of Principal Administrative Official

MANUEL TZAGOURNIS, Dean of the College of Medicine, effective July 1, 1991 through June 30, 1996, pursuant to rule 3335-3-17 of the Administrative Code.

Appointment of Chairpersons of Departments and Director of Center

July 1, 1991 through June 30, 1992

Neurology

Robert L. Folk\*

\*Acting Chair

**PERSONNEL ACTIONS (contd)**

Appointment of Chairpersons of Departments and Director of Center (contd)

July 1, 1991 through June 30, 1995

Architecture  
Nisonger Center

Jose Oubriere  
Steven Reiss

Reappointment of Chairpersons of Departments and Director of Center

July 1, 1991 through June 30, 1995

City and Regional Planning  
Human Nutrition and Food Management

Kenneth T. Pearlman  
Wayne A. Johnson

January 1, 1992 through September 30, 1995

Center for Mapping

John D. Bossler

Leaves of Absence Without Salary--Change in Dates

FRANK E. PULSKAMP, Associate Professor, College of Dentistry (Restorative & Prosthetic Dentistry), change leave from March 1, 1991 through January 31, 1992, to March 1, 1991 through July 7, 1991.

DAVID S. STEIN, Associate Professor, School of Allied Medical Professions, change leave from December 6, 1990 through June 3, 1991, to December 6, 1990 through July 7, 1991.

Professional Improvement Leaves

PETER-NOEL WEBB, Chairperson and Professor, Department of Geological Sciences, effective Winter Quarter, Spring Quarter and Autumn Quarter 1992.

HOWARD P. FINK, Professor, College of Law, effective January 1, 1992, through December 31, 1992.

MAIA P. MERTZ, Professor, Department of Educational Studies: Humanities, Science, Technological and Vocational, effective Winter Quarter and Spring Quarter 1992.

WILLIAM F. PALMER, Professor, Department of Physics, effective Winter Quarter, Spring Quarter and Autumn Quarter 1992.

LAUREL W. RICHARDSON, Professor, Department of Sociology, effective Winter Quarter, Spring Quarter and Autumn Quarter 1992.

VIRGINIA E. RICHARDSON, Professor, College of Social Work, effective Winter Quarter and Spring Quarter 1992.

THOMAS N. TAYLOR, Professor, Department of Plant Biology, effective Winter Quarter 1992.

TERRI D. FISHER, Associate Professor, Department of Psychology (Mansfield Campus), effective Winter Quarter and Spring Quarter 1992.



## **PERSONNEL ACTIONS (contd)**

### Professional Improvement Leaves (contd)

BARBARA D. GROSECLOSE, Associate Professor, Department of History of Art, effective Winter Quarter and Spring Quarter 1992.

EUGENE JONES, Associate Professor, Department of Agricultural Economics and Rural Sociology, effective Winter Quarter and Spring Quarter 1992.

JAMES MORGANSTERN, Associate Professor, Department of History of Art, effective Winter Quarter, Spring Quarter and Autumn Quarter 1992.

MARGARITA L. MAZO, Associate Professor, Department of Music History, effective Winter Quarter, Spring Quarter and Autumn Quarter 1992.

JAMES E. STORBECK, Associate Professor, Academic Faculty of Management Sciences, effective Winter Quarter and Spring Quarter 1992.

CHARLOTTE E. KITCHELL, Assistant Professor, Department of Landscape Architecture, effective Winter Quarter and Spring Quarter 1992.

### Professional Improvement Leaves--Change in Dates

WILLIAM E. DANCEY, Associate Professor, Department of Anthropology, change leave from Autumn Quarter 1991, Winter Quarter and Spring Quarter 1992, to Autumn Quarter 1991 and Winter Quarter 1992.

MARK W. ROCHE, Associate Professor, Department of German, change leave from Autumn Quarter 1991, Winter Quarter and Spring Quarter 1992, to Winter Quarter and Spring Quarter 1992.

### Promotions and Tenure

## **COLLEGE OF AGRICULTURE**

### PROMOTION TO PROFESSOR

Gary A. Anderson, ATI, Approved - 7/1/91

### PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Maurice L. Eastridge, Dairy Science, Approved - 7/1/91

Steven K. Harrison, Agronomy, Approved - 7/1/91

William P. Weiss, Dairy Science, Approved - 7/1/91

### PROMOTION TO ASSISTANT PROFESSOR and TENURE

Teresa P. Lanker, ATI, Approved - 7/1/91 & 1/1/92

**PERSONNEL ACTIONS (contd)**

Promotions and Tenure (contd)

**COLLEGE OF THE ARTS**

PROMOTION TO PROFESSOR

Paul G. Robinson, Music, Approved - 10/1/91

**COLLEGE OF BIOLOGICAL SCIENCES**

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Paul L. Phelan, Entomology, Approved - 7/1/91

**COLLEGE OF BUSINESS**

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Francis A. Longstaff, Finance, Approved - 10/1/91

**COLLEGE OF DENTISTRY**

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

John H. Bailey, Restorative & Prosthetic, Approved - 7/1/91

**COLLEGE OF ENGINEERING**

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Mukesh Singhal, CIS, Approved - 10/1/91

**UNIVERSITY LIBRARIES**

PROMOTION TO ASSISTANT PROFESSOR and TENURE

Anna May Wang, Approved - 7/1/91 & 3/17/92

TENURE

Ella G. Copeland, Approved - 3/17/92

**COLLEGE OF MEDICINE**

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

Eric R. Pacht, Internal Medicine, Approved - 7/1/91

**PERSONNEL ACTIONS (contd)**

Promotions and Tenure (contd)

**COLLEGE OF MEDICINE (contd)**

PROMOTION TO ASSISTANT PROFESSOR

Melanie M. Brodnik, Allied Medical Professions, Approved - 7/1/91

Judith D. Rayburn, Allied Medical Professions, Approved - 7/1/91

TENURE

William F. Bennett, Radiology, Approved - 1/1/92

Gary L. Rea, Surgery, Approved - 1/1/92

**COLLEGE OF VETERINARY MEDICINE**

PROMOTION TO ASSOCIATE PROFESSOR with TENURE

William P. Shulaw, Preventive Medicine, Approved - 7/1/91

Richard D. Slemons, Preventive Medicine, Approved - 7/1/91

Emeritus Titles

WALTER K. BUNGE, School of Journalism, with the title Director Professor Emeritus, effective July 1, 1991.

E. THOMAS BOLES, Department of Surgery (Pediatrics), with the title Professor Emeritus, effective July 1, 1991.

CATHERINE A. CALLAGHAN, Department of Linguistics, with the title Professor Emeritus, effective July 1, 1991.

GEORGE W. COLLINS, Department of Astronomy, with the title Professor Emeritus, effective July 1, 1991.

DEAN T. DAVIS, Department of Electrical Engineering, with the title Professor Emeritus, effective July 1, 1991.

MERTON L. DILLON, Department of History, with the title Professor Emeritus, effective July 1, 1991.

SIMON P. DINITZ, Department of Sociology, with the title Professor Emeritus, effective July 1, 1991.

WALTER G. HACK, Department of Educational Policy and Leadership, with the title Professor Emeritus, effective July 1, 1991.

ALAN M. HAUSMAN, Department of Philosophy, with the title Professor Emeritus, effective July 1, 1991.

**PERSONNEL ACTIONS (contd)**

Emeritus Titles (contd)

JAMES W. KILMAN, Department of Surgery, with the title Professor Emeritus, effective July 1, 1991.

HARVEY R. KRUEGER, Department of Entomology, with the title Professor Emeritus, effective July 1, 1991.

JERZY R. KRZYZANOWSKI, Department of Slavic and East European Languages and Literatures, with the title Professor Emeritus, effective July 1, 1991.

ERNEST H. LOCKRIDGE, Department of English, with the title Professor Emeritus, effective August 1, 1991.

JULIAN H. MARKELS, Department of English, with the Professor Emeritus, effective July 1, 1991.

KEITH E. MIXTER, School of Music, with the title Professor Emeritus, effective July 1, 1991.

CHARLES F. PARKER, Department of Animal Science, with the title Professor Emeritus, effective July 1, 1991.

R. CLAYTON ROBERTS, Department of History, with the title Professor Emeritus, effective July 1, 1991.

GRAYCE M. SILLS, Department of Family and Community, with the title Professor Emeritus, effective July 1, 1991.

JUNIUS F. SNELL, Department of Biochemistry, with the title Professor Emeritus, effective July 1, 1991.

RAMESH C. SRIVASTAVA, Department of Statistics, with the title Professor Emeritus, effective July 1, 1991.

HELEN C. SWANK, School of Music, with the title Professor Emeritus, effective July 1, 1991.

H. YUAN TIEN, Department of Sociology, with the title Professor Emeritus, effective July 1, 1991.

CLINTON R. FOULK, Department of Computer and Information Science, with the title Associate Professor Emeritus, effective July 1, 1991.

ROLAND L. SEYMOUR, Department of Plant Biology, with the title Associate Professor Emeritus, effective July 1, 1991.

MELINDA J. TARR, Department of Veterinary Pathobiology, with the title Associate Professor Emeritus, effective July 1, 1991.

ELSIE L. WILLIAMS-WILSON, Department of Family and Community, with the title Associate Professor Emeritus, effective July 1, 1991.

SYLVIA A. ZAREMBA, School of Music, with the title Associate Professor Emeritus, effective July 1, 1991.

LAUREN M. BROWN, Department of Family Medicine, with the title Clinical Associate Professor Emeritus, effective July 1, 1991.

## **PERSONNEL ACTIONS (contd)**

### Emeritus Titles (contd)

PAUL C. BOWERS, JR., Department of History, with the title Assistant Professor Emeritus, effective July 1, 1991.

CHARLES J. MURPHY, Department of English (Mansfield Campus), with the title Assistant Professor Emeritus, effective September 1, 1991.

ROBERT S. PLATT, JR., Department of Plant Biology, with the title Assistant Professor Emeritus, effective July 1, 1991.

ROBERTO R. VILLALON, Department of Obstetrics and Gynecology, with the title Assistant Professor Emeritus, effective July 1, 1991.

JERRY W. LONG, Cooperative Extension Service, with the title Instructor Emeritus, effective July 1, 1991.

PHILIP A. RENNER, Department of Poultry Science, with the title Instructor Emeritus, effective July 1, 1991.

### Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute)

July 1, 1991 through June 30, 1993

CLARK ANDERSON, M.D., Associate, Medicine  
MARK W. ARNOLD, M.D., Associate, Surgery  
BELINDA R. AVALOS, M.D., Attending, Medicine  
LEONA W. AYERS, M.D., Associate, Pathology  
ROBERT BADALAMENT, M.D., Attending, Surgery  
PETER B. BAKER, M.D., Associate, Pathology  
STANLEY P. BALCERZAK, M.D., Attending, Medicine  
JAMES L. BARRETT, M.D., Clinical, Medicine  
ROLF F. BARTH, M.D., Associate, Pathology  
WILLIAM H. BAY, M.D., Associate, Medicine  
BRENT C. BEHRENS, M.D., Attending, Medicine  
DAVID C. BELL, M.D., Clinical, OB/GYN  
JEFFREY G. BELL, M.D., Clinical, OB/GYN  
CONSTANTINO BENEDETTI, M.D., Attending, Anesthesia  
SUSAN C. BENES, M.D., Associate, Ophthalmology  
DAVID BENJAMIN, M.D., Attending, Medicine  
WILLIAM F. BENNETT, M.D., Associate, Radiology  
LORRAINE BIRSKOVICH, M.D., Associate, Medicine  
FRANK BLOCK, JR., M.D., Associate, Anesthesia  
MICHAEL BLUMENFELD, M.D., Associate, OB/GYN  
CARL BOESEL, M.D., Associate, Pathology  
HARISIOS BOUDOULAS, M.D., Associate, Medicine  
BERTHA A. BOURONCLE, M.D., Attending, Medicine

**PERSONNEL ACTIONS (contd)**

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

July 1, 1991 through June 30, 1993 (contd)

JOHN G. BOUTSELIS, M.D., Attending, OB/GYN  
JAMES G. BOVA, D.O., Associate, Radiology  
BRIAN L. BOWYER, M.D., Associate, Phys/Medicine  
JOHN T. BRANDT, M.D., Associate, Pathology  
MARTHA A. BROGAN, M.D., Associate, Radiology  
CHARLES G. BROWN, M.D., Associate, Emerg/Medicine  
ROBERT A. BRUCE, JR., M.D., Associate, Ophthalmology  
THOMAS R. BULLOCK, M.D., Associate, Prevent/Medicine  
JOHN K. BURGERS, M.D., Associate, Surgery  
JOHN A. BURNS, M.D., Associate, Ophthalmology  
CHARLES A. BUSH, M.D., Associate, Medicine  
KENNETH V. CAHILL, M.D., Associate, Ophthalmology  
DONNA A. CANIANO, M.D., Associate, Surgery  
SAMUEL CATALAND, M.D., Associate, Medicine  
DONALD W. CHAKERES, M.D., Associate, Radiology  
ROBERT B. CHAMBERS, M.D., Associate, Ophthalmology  
CYNTHIA CHURCHILL, M.D., Associate, Psychiatry  
KATHRYN P. CLAUSEN, M.D., Associate, Pathology  
CHARLES T. CLOUTIER, M.D., Associate, Surgery  
SAM C. COLACHIS, M.D., Associate, Phys/Medicine  
CARL R. COLEMAN, M.D., Clinical, Surgery  
EDWARD A. COPELAN, M.D., Attending, Medicine  
CHRISTOPHER COPELAND, M.D., Clinical, OB/GYN  
LARRY J. COPELAND, M.D., Attending, OB/GYN  
WILLIAM COPELAND, SR., M.D., Associate, OB/GYN  
WILLIAM COPELAND, JR., M.D., Clinical, OB/GYN  
FERNANDO COSIO, M.D., Associate, Medicine  
ISABEL CUNNINGHAM, M.D., Attending, Medicine  
FREDERICK DAVIDORF, M.D., Associate, Ophthalmology  
LORETTA SMRTNIK-DAVIS, M.D., Associate, Medicine  
WILLIAM B. DAVIS, M.D., Associate, Medicine  
ALFRED DEMARIA, M.D., Associate, Neurology  
JOHN H. DILLON, M.D., Associate, Medicine  
WILLIAM G. DODDS, M.D., Associate, OB/GYN  
PAUL M. DORINSKY, M.D., Associate, Medicine  
JOSEPH R. DRAGO, M.D., Attending, Surgery  
JOSEPH R. DURHAM, M.D., Associate, Surgery  
PATRICK FAHEY, M.D., Associate, Medicine  
JAMES M. FALKO, M.D., Associate, Medicine  
WILLIAM B. FARRAR, M.D., Attending, Surgery  
ROBERT J. FASS, M.D., Associate, Medicine  
RONALD M. FERGUSON, M.D., Associate, Surgery  
LOUIS J. FLANCAUM, M.D., Associate, Surgery  
MARY E. FONTANA, M.D., Associate, Medicine  
LUCY R. FREEDY, M.D., Associate, Radiology  
BARRY M. FRIEDMAN, M.D., Associate, Medicine  
CHAD I. FRIEDMAN, M.D., Associate, OB/GYN  
JOHN J. FROMKES, M.D., Associate, Medicine

**PERSONNEL ACTIONS (contd)**

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

July 1, 1991 through June 30, 1993 (contd)

THOMAS M. FUHRMAN, M.D., Associate, Anesthesia  
STEVEN G. GABBE, M.D., Associate, OB/GYN  
JOHN GAEUMAN, M.D., Associate, Medicine  
REINHARD GAHBAUER, M.D., Attending, Radiology  
RICHARD A. GAMS, M.D., Clinical, Medicine  
JACK M. GEORGE, M.D., Associate, Medicine  
ERNESTO GOLDMAN, M.D., Associate, Anesthesia  
JOSEPH H. GOODMAN, M.D., Associate, Surgery  
LINDA S. GRAY, M.D., Associate, Medicine  
JOEL K. GREENSON, M.D., Associate, Pathology  
BHAGWANDAS GUPTA, M.D., Associate, Anesthesia  
ROBERT M. GUTHRIE, M.D., Associate, Fam/Medicine  
JERRY T. GUY, M.D., Clinical, Medicine  
KEVIN V. HACKSHAW, M.D., Associate, Medicine  
MONA Y. HALIM-ARMANIOS, Associate, Anesthesia  
SUE HAMMOND, M.D., Associate, Pathology  
LEE A. HEBERT, M.D., Associate, Medicine  
ARDEN K. HEGTVEDT, D.D.S., Associate, Dentistry  
JOHN S. HEINTZ, M.D., Associate, Medicine  
MITCHELL L. HENRY, M.D., Associate, Surgery  
SHEILA E. HODGSON, M.D., Attending, Radiology  
E. PAUL HOWANITZ, M.D., Associate, Surgery  
MICHAEL HOWIE, M.D., Associate, Anesthesia  
NORMAN P. HUDSON, M.D., Associate, Medicine  
JAY D. IAMS, M.D., Associate, OB/GYN  
REBECCA D. JACKSON, M.D., Associate, Medicine  
MICHAEL JOHANSON, D.O., Associate, Anesthesia  
ERNEST W. JOHNSON, M.D., Associate, Phys/Medicine  
DAVID E. JOLLY, D.D.S., Associate, Dentistry  
OLGA JONASSON, M.D., Associate, Surgery  
MICHAEL W. JOPLING, M.D., Associate, Anesthesia  
CHRISTOPHER KAEDING, M.D., Associate, Surgery  
PAUL E. KAPLAN, M.D., Associate, Phys/Medicine  
NEENA KAPOOR, M.D., Attending, Medicine  
CURTIN G. KELLEY, M.D., Associate/Title change, Ophthalmology  
DAVID R. KELLY, M.D., Associate, Otolaryngology  
MELANIE S. KENNEDY, M.D., Associate, Pathology  
SEDIGHEH KEYHANI-ROFAGHA, M.D., Associate, Pathology  
JAMES W. KILMAN, M.D., Associate, Surgery  
GARY KINDT, M.D., Associate, Pulmonary  
DENIS R. KING, M.D., Clinical, Surgery  
ROBERT KIRKPATRICK, M.D., Associate, Medicine  
MARIE KOLATTUKUDY, M.D., Associate, Anesthesia  
SUSAN L. KOLETAR, M.D., Associate, Medicine  
ALBERT KOLIBASH, M.D., Associate, Medicine  
ERIC H. KRAUT, M.D., Attending, Medicine  
CALVIN M. KUNIN, M.D., Associate, Medicine  
MARK B. LANDON, M.D., Associate, OB/GYN

**PERSONNEL ACTIONS (contd)**

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

July 1, 1991 through June 30, 1993 (contd)

PETER E. LARSEN, D.D.S., Associate, Dentistry  
CARL V. LEIER, M.D., Associate, Medicine  
RICHARD G. LEMBACH, M.D., Associate, Ophthalmology  
ALAN D. LETSON, M.D., Clinical, Ophthalmology  
GEORGE S. LEWANDOWSKI, M.D., Attending, OB/GYN  
ANDREW G. LIBERTIN, M.D., Associate, Medicine  
RAO P. LINGAM, M.D., Associate, Anesthesia  
JOHN A. LOMBARDO, M.D., Associate, Family Medicine  
LUIS A. LOPEZ, M.D., Associate, Anesthesia  
CHARLES J. LOVE, M.D., Associate, Medicine  
JOEL G. LUCAS, M.D., Associate, Pathology  
RAYMOND D. MAGORIEN, M.D., Associate, Medicine  
WILLIAM E. MAHER, M.D., Associate, Medicine  
WILLIAM B. MALARKEY, M.D., Associate, Medicine  
JAMES V. MARQUARD, D.D.S., Associate, Dentistry  
WILLIAM MARSH, JR., M.D., Associate, Pathology  
EDWARD MARTIN, M.D., Attending, Surgery  
ERNEST MAZZAFERRI, M.D., Associate, Medicine  
HAGOP S. MEKHJIAN, M.D., Associate, Medicine  
JERRY R. MENDELL, M.D., Associate, Neurology  
LAWRENCE J. MERVIS, M.D., Clinical/Title change, Surgery  
EARL N. METZ, M.D., Attending, Medicine  
DONALD MIDDENDORF, M.D., Associate, Medicine  
CHARLES MUELLER, M.D., Associate, Radiology  
JAMES L. MURPHY, JR., M.D., Associate, Anesthesia  
P. DAVID MYEROWITZ, M.D., Associate, Surgery  
JOHN L. MCDONALD, M.D., Associate, Anesthesia  
SUBIR NAG, M.D., Attending, Radiology  
NORRIS NAHMAN, M.D., Associate, Medicine  
HENRY A. NASRALLAH, M.D., Associate, Psychiatry  
JOHN C. NEFF, M.D., Associate, Pathology  
HERBERT B. NEWTON, M.D., Associate, Neurology  
THOMAS A. NIMS, M.D., Clinical, Surgery  
THOMAS M. O'DORISIO, M.D., Associate, Medicine  
JOHN OLSEN, M.D., Associate, Radiology  
MICHAEL OPREMCAK, M.D., Associate, Ophthalmology  
KWAME OSEI, M.D., Associate, Medicine  
RICHARD O'SHAUGHNESSY, M.D., Associate, OB/GYN  
ROBERT V. O'TOOLE, M.D., Associate, Pathology  
ERIC R. PACHT, M.D., Associate, Medicine  
HENRY L. PAGE, JR., D.D.S., Associate, Dentistry  
MICHAEL F. PARA, M.D., Associate, Medicine  
STEPHEN F. PARISER, M.D., Associate, Psychiatry  
ANTHONY PEARSON, M.D., Associate, Medicine  
ARTHUR E. PELLEGRINI, M.D., Associate, Pathology  
ROBERT L. PERKINS, M.D., Clinical, Medicine  
LARRY J. PETERSON, D.D.S., Associate, Dentistry  
SHERYL A. PFEIL, M.D., Associate, Medicine



**PERSONNEL ACTIONS (contd)**

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

July 1, 1991 through June 30, 1993 (contd)

RICHARD L. PIETERS, M.D., Attending, Radiology  
JOSEPH F. PLOUFFE, M.D., Associate, Medicine  
GARY L. RACEY, D.D.S., Clinical, Dentistry  
M. BHASKAR RAO, M.D., Associate, Medicine  
THOMAS E. REILLEY, D.O., Associate, Anesthesia  
HERBERT RIEMENSCHNEIDER, M.D., Associate, Surgery  
WILLIAM RIGSBY, M.D., Associate, OB/GYN  
JOHN B. ROBERTS, M.D., Associate, Surgery  
JOHN L. ROBINSON, M.D. Associate, Medicine  
VINCENT ROMANELLI, M.D., Associate, Anesthesia  
BRAD H. ROVIN, M.D., Associate, Medicine  
ROBERT L. RUBERG, M.D., Associate, Surgery  
ARTHUR L. SAGONE, M.D., Attending, Medicine  
ZARIFE SAHENK, M.D., Associate, Neurology  
MERVYN J. SAMUEL, M.D., Clinical, OB/GYN  
WILLIAM H. SAUNDERS, M.D., Associate, Otolaryngology  
STEPHEN F. SCHAAL, M.D., Associate, Medicine  
DAVID E. SCHULLER, M.D., Attending, Otolaryngology  
DAVID D. SEDMAK, M.D., Associate, Pathology  
DONALD A. SENHAUSER, M.D., Associate, Pathology  
HARI M. SHARMA, M.D., Associate, Pathology  
KATHY E. SHY, M.D., Associate, Psychiatry  
BRENDA SICKLE-SANTANELLO, M.D., Clinical, Surgery  
ROBERT T. SICKLES, M.D., Associate, Fam/Medicine  
RONALD J. SIEGLE, M.D., Attending, Otolaryngology  
ANDREW P. SLIVKA, M.D., Associate, Neurology  
JACK W. SMITH, JR., M.D., Associate, Pathology  
ROY E. SMITH, M.D., Attending, Medicine  
WILLIAM J. SOMERS, M.D., Associate, Surgery  
GAYLYNN SPEAS, M.D., Associate, Anesthesia  
CARL E. SPEICHER, M.D., Associate, Pathology  
ALFRED STOCKUM, M.D., Associate, Radiology  
MICHAEL SULLIVAN, M.D., Associate, Otolaryngology  
RAYMOND J. TESI, M.D., Associate, Surgery  
KARL S. THEIL, M.D., Associate, Pathology  
FRED B. THOMAS, M.D., Associate, Medicine  
DONALD E. THORTON, M.D., Attending, Medicine  
MICHAEL C. TOWNSEND, M.D., Associate, Surgery  
PIERRE TRIOZZI, M.D., Attending, Medicine  
MARLIN TROIANO, D.D.S., Associate, Dentistry  
PETER J. TUTSCHKA, M.D., Attending, Medicine  
MANUEL TZAGOURNIS, M.D., Associate, Medicine  
JAMES S. UNGERLEIDER, M.D., Attending, Medicine  
MICHAEL E. VANAMAN, M.D., Associate, Radiology  
DOUGLAS VAN FOSSEN, M.D., Associate, Medicine  
BRADLEY K. VAUGHN, M.D., Clinical, Surgery  
ROBERT C. VESSELS, D.D.S., Associate, Dentistry  
MICHAEL J. WALKER, M.D., Attending, Surgery

**PERSONNEL ACTIONS (contd)**

Medical Staff Reappointments (The Arthur G. James Cancer Hospital and Research Institute) (contd)

July 1, 1991 through June 30, 1993 (contd)

JOHN R. WARMOLTS, M.D., Associate, Neurology  
SHARON WASHINGTON, M.D., Associate, Medicine  
JOEL M. WEAVER, D.D.S., Associate, Anesthesia  
PAUL A. WEBER, M.D., Associate, Ophthalmology  
JEFFREY WEILAND, M.D., Associate, Medicine  
LAWRENCE D. WEIS, M.D., Associate, Surgery  
ELIZABETH WELLER, M.D., Associate, Psychiatry  
BRADLEY WELLING, M.D., Associate, Otolaryngology  
MARK D. WEWERS, M.D., Associate, Medicine  
RONALD L. WHISLER, M.D., Associate, Medicine  
TENNYSON P. WILLIAMS, M.D., Associate, Fam/Medicine  
JONATHON K. WILKIN, M.D., Associate, Medicine  
HENRY A. WISE, M.D., Clinical, Surgery  
BRUCE E. WOODWORTH, M.D., Associate, Surgery  
CHARLES F. WOOLEY, M.D., Associate, Medicine  
DAVID O. YABLOCK, M.D., Associate, Anesthesia  
ALLAN J. YATES, M.D., Associate, Pathology  
JEFFREY P. YORK, M.D., Associate, Surgery

Medical Staff Title Changes (The Arthur G. James Cancer Hospital and Research Institute)

CURTIN G. KELLEY, M.D., Ophthalmology, from Clinical to Associate Attending, July 6, 1990

LAWRENCE J. MERVIS, M.D., Surgery, from Associate to Clinical Attending, March 1, 1991

Medical Staff Appointments (The Ohio State University Hospitals)

WILLIAM B. BETTS, Limited Staff, Department of Surgery--Division of Neurosurgery

HAROLD E. HESTAND, Courtesy Staff, Department of Pediatrics

Upon motion of Ms. Casto, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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**RESOLUTIONS IN MEMORIAM**

Resolution No. 92-11

Synopsis: The Academic Affairs Committee recommended the approval of the Resolutions in Memoriam for Paul C. Clayton, Lisa A. Gunyula, Sue Ann Longenecker, Olive W. Parrish, Norman L. Somerson, and Carroll A. Swanson.

RESOLVED, That the Board adopt the following Resolutions in Memoriam and that the President be requested to convey a copy to the families of the deceased.

### **RESOLUTIONS IN MEMORIAM (contd)**

Paul C. Clayton

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 1, 1991, of Paul C. Clayton, Professor Emeritus in the Department of Poultry Science.

Dr. Clayton was born in Upper Sandusky, Ohio, on October 16, 1924, and lived during his early years in Bucyrus, Ohio. He was an army veteran of World War II. He received the B.S., M.S., and Ph.D. from The Ohio State University in 1949, 1950, and 1954, respectively. Between 1953 and 1955, he was employed as Assistant Professor and Extension Poultry Marketing Specialist, Department of Agricultural Economics, University of Nebraska, Lincoln, Nebraska. In 1955, he was appointed as Assistant Professor of Poultry Extension, The Ohio State University. In 1957, the appointment was expanded to include poultry marketing work for the Experiment Station. Dr. Clayton was appointed to teach the poultry marketing and farm management courses in the Department of Poultry Science in 1959. He was promoted to the rank of Associate Professor in 1960.

Dr. Clayton was extremely active in The Ohio State University International effort between the years 1961 and 1972. From 1961-64, he was a member of The Ohio State University - USAID Agricultural University Development Team, Punjab Agricultural University, Ludhiana, Punjab, India. After one year back in the Department, he participated as a member of The Ohio State University - USAID Agricultural University Development Team, University of Udaipur, Udaipur, Rajasthan, India from 1965-68. Upon his return from India, he served as Assistant Group Leader and member of The Ohio State University - USAID Agricultural University Development Team, College of Agriculture, University of Sao Paulo, Piracicaba, Brazil for the years 1968-71. He then returned to India for two years at the Haryana Agricultural University, Hissar, Haryana, India.

From 1972 until his retirement in 1985, he was Professor and Extension Specialist, Department of Poultry Science. Dr. Clayton published a variety of extension, industry, and Experiment Station articles and bulletins on poultry, egg, and meat marketing. He contributed monthly articles for a departmental newsletter distributed to the Ohio Poultry Industry.

Dr. Clayton was a member of The Poultry Science Association, American Agricultural Economics Association, World's Poultry Science Association, and Gamma Sigma Delta.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Lisa A. Gunyula

The Ohio State University Board of Trustees expresses its sorrow upon the death on February 1, 1991, of Dr. Lisa A. Gunyula, Clinical Assistant Professor in the Department of Pediatrics.

Dr. Gunyula was born September 4, 1962, in Salem, Ohio. She graduated from Kent Roosevelt High School in 1980, and in 1986 she graduated summa cum laude from North Eastern Ohio University College of Medicine after completing a six-year medical program through the University of Akron.

She completed her three-year pediatric residency at Children's Hospital in Columbus under Medical Director, Grant Morrow III, M.D., chairperson of the Department of Pediatrics at Ohio State, and followed that up by serving one year as a chief resident at Children's Hospital.

## **RESOLUTIONS IN MEMORIAM (contd)**

### **Lisa A. Gunyula (contd)**

During her residency, Dr. Gunyula was regarded as a symbol of youth and vitality, kindness and warmth, intelligence and clinical expertise. She related wonderfully well to patients. As a chief resident, she led with sensitivity and humility, earning the genuine respect of her peers. She was nominated as House Staff Officer of the Year in 1989 and was later selected as the inaugural recipient of the Ross Award for Excellence in Pediatrics, which since her death has been renamed the Lisa A. Gunyula Award of Excellence in Pediatrics.

In July 1990, Dr. Gunyula entered a private practice with Professional Pediatrics, Inc., working with Nancy L. Hestand, M.D., and Ray Wheasler, M.D.

On behalf of The Ohio State University, the Board of Trustees expresses to the family its deep sympathy and a sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

### **Sue Ann Longenecker**

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 31, 1991, of Sue Ann Longenecker, Clinical Associate in the Faculty of the Division of Dental Hygiene, College of Dentistry.

Born in Youngstown, Ohio, Sue Ann Longenecker was a graduate of The Ohio State University, where she received the Certificate in Dental Hygiene in 1976, and the Bachelor of Science in Education in 1977. She was awarded the Master of Education degree by Bowling Green State University in 1982.

While studying for her Master's degree, Ms. Longenecker was an instructor at Lima Technical College. In addition she worked as a dental hygienist in private practice. In 1983, she took a position on the faculty at Ohio State teaching oral anatomy, and dental materials as well as clinical dental hygiene. In addition, Ms. Longenecker was a pre-doctoral student in Curriculum Instruction and Professional Development in the College of Education.

Her professional memberships included Phi Delta Kappa, a professional fraternity in education; Sigma Phi Alpha, a dental hygiene honorary; American Dental Hygienists' Association; American Association on Dental Schools; and the Commission of Dental Testing in Ohio.

Students under the tutelage of Ms. Longenecker will remember her ability to create a learning environment that challenged them to become critical thinkers and creative problem solvers.

On behalf of the University community, the Board of Trustees expresses its sympathy and understanding to the family of Sue Ann Longenecker. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

### **RESOLUTIONS IN MEMORIAM (contd)**

Olive W. Parrish

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on May 25, 1991, of Olive W. Parrish, Instructor Emeritus in the Cooperative Extension Service.

Olive Parrish was born September 26, 1909, in McArthur, Ohio. She received her B.S. in Home Economics from The Ohio State University in 1931. She then continued her education through graduate work at The Ohio State University in 1932, and at Ohio University in 1934.

In 1947, Olive Parrish began her Extension experience in Ohio as a Home Demonstration Agent in Hamilton County. In 1954, she assumed the position of Extension Specialist in Consumer Food Marketing. She continued her experience as a Home Economics Supervisor in Northwest, Ohio, in 1957. She then served in Athens County as an Extension Instructor beginning in 1962 and continued in this position until her retirement in 1968.

Instructor Parrish was affiliated with the Extension Honorary Fraternity, Epsilon Sigma Phi, as well as the American Economics Association and Ohio Home Economics Association. She was also a member of the Grange, Eastern Star, and Athens County Farm Bureau. Olive Parrish did 4-H Club work and worked with urban and rural homemakers.

Her contributions included a sincere interest and devotion to Home Economics Extension programs for many years. Her dedication earned her much admiration and respect from all those around her.

On behalf of the University community, the Board of Trustees expresses its deepest sympathy and understanding to friends of Olive Parrish. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees.

Norman L. Somerson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 29, 1991, of Norman L. Somerson, Professor in the Departments of Medical Microbiology and Immunology, and Pediatrics.

He was born December 17, 1928, in Philadelphia, Pennsylvania. He received a Bachelor of Science from Marietta College; his Master of Science degree in 1952 and his Ph.D. in 1954, both from the University of Pennsylvania. Dr. Somerson's professional experience included two years as an Assistant Professor of Biology at Bucknell University, five years as a Research Microbiologist at Merck and Co., and four years as a Commissioned Officer and Senior Scientist, U.S. Public Health Service, National Institute of Infectious Diseases, NIH. He joined The Ohio State University in 1966 as an Associate Professor of Medical Microbiology and was promoted to Professor in 1969.

Dr. Somerson made many important contributions to Microbiology. At Merck, he was responsible for two patents involving improved methods of microbial fermentation for the production of antibiotics and amino acids. While at NIH and later at The Ohio State University, he made many outstanding contributions to our knowledge of mycoplasmas, especially Mycoplasma pneumoniae, the etiologic agent of primary atypical pneumonia in humans. With funding from the NIH, he was responsible for the research, development, and production of several thousand doses of an experimental M. pneumoniae vaccine for testing in humans. In 1985, he received recognition from his peers by being elected Chairman of the Division of Mycoplasmatology of the American Society for Microbiology.

## **RESOLUTIONS IN MEMORIAM (contd)**

Norman L. Somerson (contd)

Dr. Somerson taught both graduate and professional level courses at the University. For seventeen years, he played an important role in the Independent Study Program of the College of Medicine. He served on the Executive, Curriculum, and Publications Committees of this Program. Dr. Somerson was the advisor for three Master's and four doctoral students. In 1981, Dr. Somerson was appointed to the United States Air Force Academy as Distinguished Visiting Professor in the Department of Biology. In addition to his teaching responsibilities, he advised and counseled cadets and participated in curriculum development as part of an effort to improve the Academy program.

In his twenty-five years of service to the University, Dr. Somerson served on fourteen departmental, college and university committees. This service included committees of the Department of Pediatrics and the Children's Hospital Research Foundation.

On behalf of the University, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in their loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Carroll A. Swanson

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on June 9, 1991, of Carroll A. Swanson, Professor Emeritus in the Department of Plant Biology.

Professor Swanson was born September 6, 1915, in Burlington, Iowa. He earned his B.S. from Augustana College, Rock Island, Illinois, in 1937, from whom he also received an outstanding achievement award in 1973. He did all of his graduate work at Ohio State; he received his M.S. in 1938 and his Ph.D. in 1942.

Professor Swanson began teaching at Ohio State in 1940 and became a full professor in 1956. He served as Chairman of his department (then Botany) from 1967 to 1969 and as associate dean of the College of Biological Sciences from 1969-70. He was named Professor Emeritus in 1985.

Professor Swanson was a specialist in plant physiology and contributed substantially to the development of that field, both through conducting a vigorous research program and teaching undergraduate and advanced courses. He trained many outstanding graduate students and postdoctoral fellows during more than 45 years of service to Ohio State.

Professor Swanson was the author of many scholarly publications, served on numerous university committees and was active in several professional societies, serving on committees and editorial boards as well as holding elected office. Additionally, he served as research consultant to the Manhattan Project from 1944 to 1946 and was an advisor to the governments of India (1965) and Brazil (1973) through the auspices of the USAID Program.

## **RESOLUTIONS IN MEMORIAM (contd)**

Carroll A. Swanson (contd)

On behalf of the University community, the Board of Trustees expresses to the family its deep sympathy and sense of understanding in its loss. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees, and that a copy be tendered to the family as an expression of the Board's heartfelt sympathy.

Upon motion of Ms. Casto, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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## **STUDENT AFFAIRS COMMITTEE REPORT**

Mr. Tonnies:

I would like to turn the meeting over to Dean Hollingsworth.

Dean Hollingsworth:

Good morning. Our presentation this morning is most fortuitous. Last time we met, I spoke with you about some of the funding issues related to student activities and student organizations on campus, and that we were needing to look at new models for funding student activities. I did not know at the time that WOSR was going to request to make a presentation today, but WOSR is a prime example of one of the types of organizations that I was talking about last month. A very worthwhile group, a group of students that are very dedicated and work hard. They have some rather substantial financial needs, and yet we have a very small pool of resources in which to fund these types of activities.

The issues relating to media groups are probably some of the most difficult ones for us, because the media groups tend to be the most expensive class of student organizations. Our year book has spent years struggling and has finally gotten themselves on their feet. The student humor magazine is essentially out of business because they simply have not been able to make it financially. The student literary magazine for the first time looked like they were going to run a deficit this year, but they did a couple of creative things to avoid this. The student media in general is a significant issue. WOSR is a particular concern at this time simply because of the state of their equipment and the cost. Kevin Hitch, Program Director, is going to make a presentation for you on what they have been doing and how hard they have been working. Kevin --

Mr. Kevin Hitch:

Thank you for allowing us the opportunity to present our case to you on behalf of student run radio. As Dean Hollingsworth mentioned I am Kevin Hitch, the program director of WOSR and this is Scott Vezdos, our sales director. We are just two of the members of our executive staff that were able to come today, the others left at 6:00 this morning for New York City for a big new music seminar, so we were left on our own.

### **STUDENT AFFAIRS COMMITTEE REPORT (contd)**

Mr. Hitch: (contd)

WOSR is the radio station at The Ohio State University completely student run and operated. It is our hope to present to you the needs and benefits of WOSR and to seek agreement on a vision for the future of our station.

Mr. Scott Vezdos:

First, I would like to point out that we at WOSR feel that OSR is of extreme importance to The Ohio State University. Not only does it provide a great outlet for the people who want to go into the broadcasting field or broadcast journalism, but we can provide a great service to the campus community. Not only with what we play, the diversity of music, but we also offer a lot of talk shows but we also offer a lot of news casts in cooperation with the Journalism Department.

We still feel that this is a dream to us, that we still can't provide this service to the University. It seems like such a problem to us. Kevin and I have been with WOSR for the past two years, and we still cannot believe what is going on. Even the staff, who are really involved with it, still feel that our financial backing is very inadequate. What we are hoping to present to you are clear benefits that we can provide to the University and why we should receive some financial backing.

Mr. Hitch:

The station currently operates under the system of carrier currents and cable radio. A carrier current is a system of phone lines that lead to transmitters in each dorm and broadcasts on an AM frequency. This is only powerful enough to reach the entire dorm itself. Under that system, we need about 22 dormitories supplied under that method; however, that only reaches a potential audience of 10,000 people. Cable radio is available on the Warner Cube Cable service if you have cable television. There is what is called a FM stereo hookup available to subscribers at \$3.00 a month, and it allows reception of many of the cable stations in stereo, as well as WOSR. So that is where the bulk of our listeners have been over the years.

It is our hope that we might be able to upgrade to a FM facility in the near future. This would involve going through the process of applying for a FCC construction grant. In involves engineering surveys, which lead up to the application of those grants, some of which we applied for as early as 1983.

We have discovered a lot about our little known past, and have found that in fact we had talked to the Board of Trustees in 1976. At that time, they had recognized the need for WOSR and had asked us to go through the motions of applying for a 10-watt FM transmitter, now the minimum is a 100-watt FM transmitter. As luck would have it, our sister station at Carnegie Melon University has donated to us a 100-watt FM transmitter, as they have upgraded their power. That covers one-sixth of the necessary costs in equipment alone to upgrade to FM. I will get to the overall costs in a minute.



### **STUDENT AFFAIRS COMMITTEE REPORT (contd)**

Mr. Hitch: (contd)

Why should we act now? We feel that now, more than ever, we are dedicated toward changing and getting out of the financial difficulties that we have been experiencing. We feel that over the years we have never been in the proper funding bracket. We are in the same pool as student governments and other student organizations, and there is just not enough money to go around. And because we have never been able to adequately operate on financial ground, we have been unable to service our public. The deficits have been so great that we have been unable to make it. It is our feeling that going to FM operation will allow us to change all of that.

We do have a dynamic staff. The members of our staff come from every background that you can think of and are very capable. Our active membership right now is 50 to 80 students, with virtually no listenership and no promotion. People just come by or happen to hear about us and are very interested.

As you will see very soon, we do have a sound vision for the future. We do have growing support from the administration, now more than ever before, and greatly appreciate the efforts and time that Dean Hollingsworth, Dr. Spillman, and President Gee have taken to listen to us. Now we feel that it is the time for us to move.

Mr. Vezdos:

This slide will show a comparison of funding levels for other student radio stations at Big Ten universities. This chart does not include all of them for one reason or another. As it turned out from my research, the Big Ten schools seem to have the most diverse styles of college radio in existence.

Illinois University, in particular, is one of three or four actual commercial radio stations that are student run. They sell commercial air time and they gain revenues of over \$400,000 a year; however, they are also a formatted radio station. The reason we don't think that to be a possible future for WOSR is because we like to think of ourselves as being a more service-oriented type of station. The artistic and the egalitarian values would be impeded by going to such a format.

Michigan State University however is completely student run and operated and is a free format station. As of next year, they will get an annual revenue of over \$300,000. They use a really unique method which we will describe later. We feel that it is a very good way for us to receive funding, while at the same time having the students involved.

Michigan University and Michigan State both have a two-station system -- a carrier current system and a FM system. This is partially because the large student body demands that there be more involvement, and also because there are different values for each station. Michigan University receives about \$14,000 annually for the two stations combined, and then the FM radio station raises \$34,000 in the Ann Arbor area by an annual radio talk.

Northwestern University is very similar: \$15,000 through support from the University; \$30,000 through the radio station. They do have one of the best free format student run stations and are considered one of the top five in the country.

## **STUDENT AFFAIRS COMMITTEE REPORT (contd)**

Mr. Vezdos: (contd)

Indiana University in the past has received upwards of \$24,000 annually from the University. They were informed, in advance, that this funding would be cut off. We are not sure of the reason, but we are still looking into it. However, they later raised \$10,000 on their own -- which was actually enough to cover their expenses -- through support of alumni and through the use of remote DJ services for parties, fraternities, and dorms.

This slide shows that our needs were \$3,000 approximately for the past year. It just goes to show that it is not the money that makes the station, it is actually the involvement of the organizations and the students involved that can make it a very dynamic station. We feel that with one of the largest universities in the world, the resources are more than plentiful here.

This slide shows the expenses that are involved with our station. Right now this is how we see a potential migration time table. This is not what we are asking for specifically in terms of money, this is merely showing how we see our needs for the next five years. First of all, the carrier current installation would cost about \$27,000. Like I mentioned, this would only cover the students involved in the dorms. We would maintain our cable status because in order to go FM, the turnover time is going to be at least two years. Nevertheless, we want to still reach our public and try to be as self-sufficient as possible.

Our studios are in definite need of equipment refurbishing. Most of our studio equipment is ranging from 15-20 years old and would cost about \$22,000. We see that as being something that could be furnished over the next academic year.

This slide shows the estimated cost for applying for a construction grant. After 3 years we are still waiting for information from WXUT, the University of Toledo student run station which has just gone FM in the last year. They are going to assist us in the process of obtaining the FM license.

To build the FM facility, which would be in a 2-4 year span, would cost about \$60,000; \$10,000 of which is already covered by the FM transmitter donated to us by the Carnegie Melon station. At that time, what we are proposing is building a second studio. First of all, I must mention that the carrier current station is not etched in stone. We could probably live the next two years on cable operations and maybe add a couple of other carrier current systems. But we feel that it would be very beneficial, given the amount of student involvement which would probably occur, that we create a second studio -- one for FM and one for carrier current. We could have mutual sharing of a production studio which is where we make all of our promotions and public service announcements, as well as our record library. We have a library of over 10,000 records currently, and that would cost about another \$18,000.

Now the ongoing operations are the basic operating expenses for the year which include: subscription to various journals that we have to report our music playing to, and standard office needs. Obviously, the figure will increase when we go to FM, largely because of the equipment upkeep. But, as we noted, once we go to FM, based on the estimates from the Cleveland radio stations we might be able to raise about \$20,000 annually.

### **STUDENT AFFAIRS COMMITTEE REPORT (contd)**

Mr. Vezdos: (contd)

There are five student run stations on FM in the Cleveland area, all of which are considerably smaller than Ohio State in the size of student population. They are: Cleveland State University, Case Western Reserve, John Carroll University, Oberlin College, and Baldwin Wallace College. Our estimates show that they all raise between \$17,000 and \$30,000 annually. We feel that \$20,000 is a very safe estimate, given the fact that this is an untapped market and does not include the other fundraisers that we do.

One funding alternative that we are proposing is an activity tax of \$1.00 per quarter. This is basically what Michigan State University does. The way they do it is they have three main student or activity organizations -- the radio station, the student government, and I cannot remember what the third one is. They have a student levy, the students themselves vote annually on whether they are going to fund these organizations and the amount that they are going to fund them. For these student radio stations, they have voted to raise it \$1.50 per student, per quarter for next year. So that will bring them to over \$300,000. One dollar is just an arbitrary amount. This has been proposed to the University by the student allocations committee because there is such a need for funding for student organizations in general. We feel that this may be helpful to clear out the financial needs of student organizations. This is not to say that this should be entirely what they live off of. As you can see, that \$1.00 difference to students would be negligible, yet we are not asking you to call for that money. We are asking you to possibly consider having the students vote on it. It would be a real life experience, voting on a tax levy. The difference for our organization would be vital.

Mr. Hitch:

We might not want to make it mandatory, but possibly put it on the BRUTUS and ask students if they want to help with the funding.

Mr. Vezdos:

The radio stations, the FCC, everyone could benefit from that.

Mr. Hitch:

Brutus could have WOSR on there as an alternative check box.

Some other alternatives include: remote DJ services which we are doing. We also have equipment donated from our students themselves. We do benefit concerts, program advertising and underwriting, which is similar to advertising only it is not a hard sell technique, it is more of a program sponsorship, much like public radio or any television. We do credit card application-type fundraisers, selling T-shirts, etc.

One proposed method is possibly inspiring various dorm councils. They have expressed interest in receiving WOSR. Some of them do have enough funding while others do not. There might be a method where we could suggest seeing if the University would provide a matching gift. Say if you were to provide half of the funding for the carrier current, we would provide the other half.

**STUDENT AFFAIRS COMMITTEE REPORT (contd)**

Mr. Hitch: (contd)

Contributing memberships for OSU organizations -- many organizations have expressed interest in being involved with us including: the OSU Athletic Department; USG has talked with us; and other various minority and special interest groups. These groups might be willing to contribute if there was a worthwhile product to give them.

Program underwriting -- we feel this can raise a substantial amount per year, however at the same time it would be helpful to have a product to sell.

Donations from foundations -- we have been looking into grants and we are working to some degree with the OSU Development Office now at the request of President Gee. We did a quick rush job on applying for a Columbus Foundation grant. We obviously will be a little bit more prepared for the next one. And we are looking into more grant opportunities.

University support -- we want to see what we can offer to the University and what the University can offer us. Obviously, initial support would help get us over the hump, and there is a definite payback to the University community.

In summary, what we are asking for is a vision -- an agreement on a vision. We are looking for an economically viable station that is able to reach its audience. A station where student involvement and the vast abilities of the OSU community make this station dynamically rewarding, while at the same time the financing merely serves as a device to carry the message. We are looking for an agreement to move quickly to secure a FM license. History has shown that stations like ours could engineer annual radiothons often covering the costs of the stations operations, and thus become self-sufficient. We are looking for an agreement on such a migration plan, such as the one we are proposing, and trying to find an agreement that this is the route our station should take toward vitality.

Continual financial support -- we are overwhelmed at the amount admittedly, especially in these tough financial times. But we hope that the University will continue its support and commit to fund any short falls, especially in the next couple of years. This is our greatest need. However, we are constantly searching for alternatives and ask you to consider those alternatives and see how the University might be able to help us in spite of these times. Given the student turnover rate in the last four or five years, we would like to see a little bit of the results of what might happen in other times.

Thank you very much for your time.

Mr. Tonnies:

Are there any questions for Kevin or Scott? What do you estimate your listening audience to be right now?

Mr. Hitch:

That is a tough estimate. We have only one working transmitter located in Baker Hall East.

**STUDENT AFFAIRS COMMITTEE REPORT (contd)**

Mr. Vezdos:

And only half of Baker Hall receives it, even though the whole dorm should get it.

Mr. Hitch:

During our best times the reports we received showed that we were operating in 9 to 11 dorms. At the same time, we had a strong cable signal. We haven't had much of a strong cable signal over the last year because we moved from the Drake Union to the Ohio Union and there have been a lot of technical complications. However, we have been told that at times we receive up to 1,500 requests in one month. In the last year, we probably received on an average 5 requests a month. There would be a huge difference if we had a potential listening audience on FM with upwards of a million people. As I mentioned, a lot of the research has been done to go through that process.

Mr. Tonnies:

Any other questions for right now? If you could give me another copy of your report, I will give it to Madison Scott and he will have it printed up for the whole Board so that they can read it. Thank you, very much.

In our second half-hour, the student government leaders discussed with the Committee ideas and issues facing the students in the upcoming academic year. Christine Chen, President of USG, brought up budget and tuition problems, something that we will talk about on a yearly basis. She brought up the point about increased communication with the students as to why tuition increases are needed. Also the fact that students are concerned with safety on campus, along with the impact of political correctness and all that that term has, what it means to students, and what impact that will have on the student population.

Shawn Tipton, President of the Council of Graduate Students, submitted a report to the Student Affairs Committee and again we will make that available to all of the Trustees. He highlighted some areas which need additional resources, including: counseling and consultation services, financial aid, and the student health service. Graduate students are also concerned about the pressure the University is putting on certain earning units and the possible negative consequences in the future for students.

Mark Slivka, President of the Inter-Professional Council, brought up several points, too, highlighting tuition increases, campus safety, traffic and parking, and increased library hours for the medical library, to name a few.

Mr. Chairman, the Committee and I will continue to work with the Student Government leaders along with Dr. Spillman and Dean Hollingsworth to address these issues in our future meetings and to keep the President and the Board aware of student issues and problems.

If there are no questions, that concludes my report.

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## **FISCAL AFFAIRS COMMITTEE REPORT**

Mr. Shumate:

The Committee is recommending the following resolutions:

### **REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 92-12

#### **EVANS LABORATORY RENOVATION - BERLINGER RESEARCH**

Synopsis: The Fiscal Affairs Committee recommended the approval of the Request for Construction Bids for Evans Laboratory Renovation - Berlinger Research.

WHEREAS the University desires to proceed with renovation of five laboratories on the first floor of Evans Laboratory to house the Berlinger Research group; and

WHEREAS the total estimated project cost is \$245,000.00, and the total estimated construction cost is \$220,500.00, with funding provided by Senate Bill 336:

NOW THEREFORE

BE IT FURTHER RESOLVED, That the President and/or Acting Vice President for Business and Administration be authorized to request construction bids on this project in accordance with established State of Ohio and University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time.

Upon motion of Mr. Shumate, seconded by Mr. Teaford, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix VI for background material, page 123.)

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Mr. Nichols:

For the Employment of Architects and Construction Managers and Request for Construction Bids projects, I am going to show a few slides for your information. The locator map is on the board. You are looking to the west, with the bottom being High Street and you see the orientation with the Stadium. There is the parking garage on West Twelfth Avenue, which is immediately adjacent to the Dental Clinic and currently ties in with an overhead walkway to the Cancer Hospital. Next is a view looking to the west of the garage which currently holds about 350 cars and is three stories high. You see the walkway over Twelfth Avenue and the elevator tower which is in between the brick structure that goes up. What we will be doing is adding three floors to this particular garage, which should give us somewhere between 300 - 330 additional spaces. In addition, the greenhouses that you see immediately to the right are in bad disrepair and money has been allocated in the current capital budget for replacement of those greenhouses.

Mr. Nichols: (contd)

In a cooperative effort between Campus Planning, the University Architect's Office and the College of Biological Sciences, as well as the Office of Health Sciences, Dr. Tzagournis and University Hospitals, Reed Fraley, we are going to build three additional stories onto this garage. We will then lay a floor or deck on top and place the new greenhouses on top of the garage. It is a multi-use structure. The current greenhouses on the side will then be demolished. This is a typical floor in the garage and it will go up three additional floors with the deck.

This particular project has a total estimated project cost of \$7.6 million. The capital bill will provide \$4.1 million and \$3.5 million will be provided from University funds (Traffic and Parking) for the garage.

My only other comment might be, Mr. Chairman, members of the Board, is that this project is going to go from initial discussion, which occurred in February, to construction in six months. That may not be a record, but certainly a cooperative effort between the College of Biological Sciences, Health Sciences, and the Hospitals as well as the academic support areas. And that is presented for your consideration. Are there any questions?

**EMPLOYMENT OF ARCHITECTS/CONSTRUCTION MANAGERS  
AND REQUEST FOR CONSTRUCTION BIDS**

Resolution No. 92-13

**BOTANY AND ZOOLOGY GREENHOUSE AND  
12TH AVENUE PARKING GARAGE**

Synopsis: The Fiscal Affairs Committee recommended the approval of the Employment of Architects/Engineers and Construction Managers and Request for Construction Bids for the Botany and Zoology Greenhouse and 12th Avenue Parking Garage project.

WHEREAS a resolution adopted by the Board of Trustees on December 1, 1989, authorized the employment of an architectural/engineering firm to demolish existing Botany and Zoology greenhouses and headhouse and construct, on that site, a new greenhouse complex for research and teaching in the biological sciences; and

WHEREAS the University has revised these plans to include an addition to the 12th Avenue Parking Garage to include approximately 300 parking spaces on three levels; interstitial space, and a greenhouse facility located at the top level of the structure; and

WHEREAS the new total estimated project cost is \$7,600,000.00, and the total estimated construction cost is \$6,265,000.00, with funding provided by House Bill 808 (\$4,098,183.00) and University funds (\$3,501,817.00):

NOW THEREFORE

BE IT RESOLVED, That the President and/or Acting Vice President for Business and Administration be authorized to include this revised project in the scope of work of the architectural/engineering firm selected for the original project pursuant to previous Board authorization and to select construction management firms as necessary for this project and that the fees for these services be negotiated between the firms selected and the State of Ohio; and

**EMPLOYMENT OF ARCHITECTS/CONSTRUCTION MANAGERS  
AND REQUEST FOR CONSTRUCTION BIDS (contd)**

**BOTANY AND ZOOLOGY GREENHOUSE AND  
12TH AVENUE PARKING GARAGE (contd)**

BE IT FURTHER RESOLVED, That the President and/or Acting Vice President for Business and Administration be authorized to request construction bids on this project in accordance with established State of Ohio procedures, and if satisfactory bids are received, to recommend the award of contracts, with all actions to be reported to this Board at the appropriate time.

Upon motion of Mr. Shumate, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix VII for background material, page 125.)

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Mr. Nichols:

There are three awards that I will quickly just reference. I will not cover the Mansfield Founders Auditorium renovation, the Sealant Replacement on Bakers Systems Engineering Building, and the South Bass and Gibraltar Islands projects involving erosion from Lake Erie and the Seagrass program.

The first project I would like to describe is the Aviation Facility located on 19th Avenue. This is currently the building which has no real name other than to be called the 164 West 19th Avenue Building. It will hold the academic offices for the Department of Aviation, which are currently located at Don Scott Field. This fairly significant move is part of the master plan -- moving the academic operations down to Central Campus to eliminate a lot of the transportation that we have had.

This slide shows how very close the conception of the building will look like and two additional floors will be added on top. All the numbers are in your Board book so you can look at them, but in terms of all of the projects, particularly the Law School addition and the Brown Hall Annex addition, the cost factors involved in terms of the bidding were well below estimates. You will also note that there were a considerable number of bidders on these projects, including some bidders that we have not seen for a while, frankly, who have been working on larger projects and have not been working on University work even though some of our work is in the \$10-20 million range.

The next project that I want to reference for you is the Brown Hall Annex Replacement which is along 18th Avenue, between 17th and 18th Avenue. In terms of a sight plan the blue building in the very center is Brown Hall, the yellow building to the left is Dulles, the yellow building to the right is Denney Hall. Immediately behind Dulles Hall and adjacent to the Math Building will be the Math Tower about seven stories, and then a lower structure which will be the classroom building, which will be two stories. The red building is the Mathematical and Physical Sciences Basic Library which is a combination of seven libraries which are currently scattered in different locations and are in very cramped quarters.



Mr. Teaford:

Am I not right, too, Mr. Nichols, that the Brown Hall Annex, which all of this is replacing, is just where that one classroom building is?

Mr. Nichols:

That's right. It encompasses the building immediately to the right which is the existing math building. The next building will be office space, conference areas, and laboratories for the Department of Mathematics which is going to be a seven story tower. The building right next to it which is the two story structure, the classroom structure, actually will sit on top of what is now the Annex.

I might also mention that what is called the Brown Hall Annex was the original power plant for the University. One of the difficulties of construction on this sight is that there are numerous underground tunnels involving steam lines and other utilities that must be addressed. I think one of the more exciting things about this particular project was the opportunity for Philip Johnson, who is perhaps the most renown living architect currently in the world, to be the design architect. He almost never does university work, but wanted to do one more project and we were able to have him work on this project. This should be very impressive in terms of what 18th Avenue is going to look like in that area when this project is completed.

Bids on this particular project were exceptional and I did want to point out that the general contract came in at \$10.2 million on an estimate of \$14 million which is 27 percent under the estimate. And all bids combined were 22 percent under the estimate. There were five general contractors bidding and as an example of what I mentioned before, Turner Construction Company was the low bid and we have not seen them bid on campus work until very recently again.

The other project that I wanted to bring to your attention which is appropriate given the occupation of so many of our Board members, is the Law Building which is just south of the Ohio Union. This slide is an overall design plan of the Oval and you see in the upper right hand corner the Law College and the green space around it.

The darker gray area is the addition and the building is being reoriented to the Central Campus and what is called a prow, which is the trunk or the point coming out there toward the main campus. There is an effort being made to make this very attractive from a green space point of view, and I think that this is going to be a very attractive addition to that particular part of campus.

This is an interior shot of the lobby in the prow of the building, the point of the building in the new area. The building is going to be very airy and light. This slide shows a true vision, it is a computer simulation of what the building is going to look like. The columns dress up this particular building very much.

In closing on that section, I would like to say that we had eleven bidders on the general contract for this particular job. Sherman Smoot Company was the winner at 10 percent under the estimate and several of the other estimates were in double digits in terms of being below the architects estimates. We are very pleased at the construction bids that we are getting today.

Mr. Kessler:

Jim, was the architect Bohm?

Mr. Nichols:

That is correct -- Bohm-NBBJ.

**REPORT OF AWARD OF CONTRACTS AND  
ESTABLISHMENT OF CONTINGENCY FUNDS**

Resolution No. 92-14

MANSFIELD - FOUNDERS AUDITORIUM RENOVATION  
BAKER SYSTEMS ENGINEERING BUILDING - SEALANT REPLACEMENT  
AVIATION ACADEMIC FACILITY  
SEAGRANT SCHOOL PROJECT - SOUTH BASS AND GIBRALTAR ISLANDS, PHASE II  
BROWN HALL ANNEX REPLACEMENT  
LAW BUILDING - ADDITION/RENOVATION

Synopsis: The Fiscal Affairs Committee recommended the approval of the Report of Award of Contracts and Establishment of Contingency Funds for the listed projects.

WHEREAS resolutions adopted by the Board of Trustees on December 2, 1988, May 4, 1989, and October 5, 1990, authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established University procedures, and if satisfactory bids were received to award contracts for the following projects: Mansfield - Founders Auditorium Renovation, Baker Systems Engineering Building - Sealant Replacement, and Aviation Academic Facility; and

WHEREAS resolutions adopted by the Board of Trustees on July 11, 1986, November 6, 1987, and May 4, 1989, authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio procedures, and if satisfactory bids were received, to recommend the award of contracts for the following projects: Seagrant School Project - South Bass and Gibraltar Islands, Phase II, Brown Hall Annex Replacement, and Law Building - Addition/Renovation:

NOW THEREFORE

BE IT RESOLVED, That pursuant to the actions previously authorized by the Board, the Report of Award of Contracts and Establishment of Contingency funds for these projects is hereby approved.

Upon motion of Mr. Shumate, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix VIII for background material and tabulation of bids, page 127.)

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Mr. Nichols:

The Newark Campus has been interested in some type of an assured housing situation for students to maintain and increase their enrollment. A few years ago, immediately adjacent to the Newark Campus an apartment complex was constructed which has a two three-story brick apartment buildings. This is immediately northeast of the campus and contains 42 efficiencies, one and two bedroom apartments. It is owned by the Sharon Valley Limited Partnership, whose general partner is Jerry McClain Company, of Newark, Ohio.

Mr. Nichols: (contd)

The proposal is not for the University to buy or even to lease the project, but in order to have that assurity of those facilities for the University to take over the management of that particular project. The term is for five years and we do have in the resolution the right to terminate without reason with sixty days notice.

Basically on the owner's behalf the Newark campus and associated academic support areas would rent out the apartments, contract for necessary services, and maintain the facility. The owner would reimburse the University for the cost of managing the facility and also for any particular maintenance costs that might occur. In other words, neither the University nor the Newark Campus will have any financial responsibilities, they will merely act as the management agent. The project should house approximately 170 students when it is completed.

These slides show the two particular buildings. They are all brick constructions, modern construction. They are basic as one might expect being adjacent to the campus, but quite pleasant. It is on a hill. This is a slide of an interior stairway on the building, as you can see it is attractive, but yet basic.

Mr. Kessler:

Do I understand that this private company has built the apartments and it is housing for our students at the Newark campus and we are going to manage it for them?

Mr. Nichols:

That is correct. There are two existing apartment buildings. We will not have financial involvement, our only involvement will be management of the project solely.

Mr. Kessler:

We don't have any liabilities?

Mr. Nichols:

That is correct. If there is a short fall or there is maintenance or repairs, be it a roof replacement or whatever, the owner will pay for it not the University. Dr. Greenstein and Randy Ingall are here from the Newark Campus and maybe they could best present this.

Dr. Greenstein:

The developer approached the Newark Campus to manage the property in order to provide good access for students. He internally felt that he did not have the management capability to actively manage the project and felt that we would have better access to our students. Also, our maintenance is on site and woud provide better maintenance for the facility. So, this is a joint venture for the betterment of our students on the Newark Campus.

Mr. Teaford:

Dr. Greenstein, I have the sense that we also ought to make sure that there is a condusive environment to academic pursuits and that is also enhanced by our being involved. Is that correct?

Dr. Greenstein:

That is correct. And with this program also what we will do is put into place a resident-like program, similar to what we have done in a resident facility on the Columbus Campus. Because of the nature of our campus, we have primarily commuter students, but this facility will be able to focus on a core of students who can enhance the student-life activities on the campus.

Mr. Nichols:

The budget which is being paid for by the owner, not the University, includes about \$20,000.00 for student life type activities as well as about an additional \$5,000.00 for financial aid for students, that has been agreed to.

Mr. Teaford:

Could you give a couple of examples of what "student life" means?

Mr. Nichols:

Social, recreational activities.

Dr. Hutchinson:

As we work with the development of the regional campuses, in this case Newark, we have felt that as we have gone to selective admissions, we have also had some influence on more students going to the regional campuses than there might have been. And with the availability of more housing at Newark and the fact that this is right across the road from our property, we do have an interest in who owns or what happens on this property, because it is so close to the development of the University.

Mr. Teaford:

This action now makes two regional campuses that we have made some arrangements for housing -- the other being at Wooster.

Mr. Nichols:

That is correct. That project has been very successful, Mr. Teaford. That facility has remained fully occupied.

Mr. Teaford:

What are the projected rental charges? What are the students going to have to pay?

Mr. Nichols:

The quarterly rate for a single efficiency will be \$1,275.00.

Mr. Teaford:

Do I take it that under this arrangement students will not have sign a twelve month lease?

Mr. Nichols:

It will be handled very similar to how we handle the dormitory situations now. In the sense, that they pay on a quarterly basis and in essence contract on a quarterly basis.

Mr. Barone:

Jim, if we can terminate this contract within sixty days and the students pay quarterly, won't that create a problem?

Mr. Nichols:

No. The sixty-day type notice is very consistent with the other types of notices we put in agreements that are in some degree similar to this one, only to protect the University. But all of the activities that we have would be geared to the students and any termination we will take fully into consideration. We do not expect that to occur at all. It is merely a safety valve.

Mr. Barone:

The University has almost a legal responsibility along with a moral responsibility. That is one of the reasons that we want to utilize the name of The Ohio State University. They could lease directly to the students, then the University would not have any moral or legal responsibility.

Mr. Nichols:

There will not be any difficulty for the period of time that the students contract.

Mr. Barone:

You don't see a problem with paying within the quarter and our agreement to terminate the contract within sixty days?

Mr. Nichols:

No. I see no conflict.

**MANAGEMENT AGREEMENT  
SHARON VALLEY APARTMENTS  
NEWARK CAMPUS**

Resolution No. 92-15

Synopsis: The Fiscal Affairs Committee recommended the management agreement with Sharon Valley Limited Partnership for the management of the Sharon Valley Apartments on the Newark Campus.

WHEREAS consistent with its strategic academic planning, The Ohio State University at Newark desires that there be student housing adjacent to the Newark Campus such that the Campus may use the availability of such housing to assist in student recruitment; and

**MANAGEMENT AGREEMENT  
SHARON VALLEY APARTMENTS  
NEWARK CAMPUS (contd)**

WHEREAS the Sharon Valley Apartments, owned by the Sharon Valley Limited Partnership of Newark, Ohio, are available to provide such housing through a management agreement, whereby the Newark Campus would manage, market, rent out, maintain, and repair the apartment complex on the owner's behalf, with the owner responsible for reimbursement of all costs in excess of rental income; and

WHEREAS the appropriate University offices are in agreement that the availability of student housing at the Newark Campus and this proposed management agreement are in the best interests of the University:

NOW THEREFORE

BE IT RESOLVED, That the President and/or Acting Vice President for Business and Administration be authorized, in the name of the Board of Trustees, to negotiate and execute an agreement, as outlined above, with the Sharon Valley Limited Partnership for the management of the Sharon Valley Apartments, on such terms and conditions as are deemed to be in the best interest of the University.

Upon motion of Mr. Shumate, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix IX for background material and map, page 145.)

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**RENEGOTIATION OF AGREEMENT WITH  
LIMA TECHNICAL COLLEGE**

Resolution No. 92-16

Synopsis: The Fiscal Affairs Committee recommended the renegotiation of agreement with Lima Technical College.

WHEREAS in 1971 The Ohio State University and the Lima Technical College ( then the Allen County Technical Institute) entered into a cooperative cost-sharing agreement for shared use of facilities and programs at the University's Lima Campus; and

WHEREAS the Board of Trustees of the Lima Technical Campus has notified the University that, in accordance with the terms of that agreement, it wishes to negotiate changes to the agreement; and

WHEREAS the agreement has served both institutions well but after decades there is a need for modifications to reflect changed circumstances, priorities, and operating arrangements:

NOW THEREFORE

**RENEGOTIATION OF AGREEMENT WITH  
LIMA TECHNICAL COLLEGE (contd)**

BE IT RESOLVED, That the President and the Senior Vice President for Academic Affairs and Provost, be authorized, in the name of the Board of Trustees, to negotiate and execute an agreement with the Lima Technical College for the cooperative and shared use of facilities and programs by the Technical College and the University's Lima Campus, upon such terms and conditions as are deemed to be in the best interest of the University.

Upon motion of Mr. Shumate, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

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Mr. Meeks:

As you are aware a group of promoters for a football franchise to be located here in Columbus for the World League of American Football Team approached the University with the proposal to lease the use of the stadium on seven game dates each in the next two years. They have made a general proposal and we have been exploring it. And the recommendation to the Board is that the Board adopt a resolution authorizing detailed negotiations for such a lease.

Mr. Shumate:

Mr. Meeks, you might want to point out some of the general safeguards that have been discussed and negotiated that are consistent with the University policy on these issues.

Mr. Meeks:

First and most important is that any lease would be subject to approval by the Big Ten or putting it differently, waiver of the Big Ten rule applicable on such lease arrangements. Secondly, we are quite concerned that any University involvement not cost the University anything. So the lease would be structured in such a way that it would be to the maximum extent possible, and impossible for the University to take a loss on the arrangement. One way of doing that is to ask for some guarantee up front of funds that would cover any contingency later on.

We have also been concerned about possible contact with student athletes and I think we have reached an agreement that there will be a provision in the contract regarding no contact with student athletes. There will also be a provision in the lease protecting the University against any injury by anybody that attends or is connected with the events. They will carry insurance. I think that pretty well covers the major topics.

Mr. Teaford:

You said that there would be some advanced payments and controls too, that if there should be financial difficulties as far as an organization, that would not make a negative impact.

Mr. Meeks:

Right.

July 12, 1991 meeting, Board of Trustees

Mr. Shumate:

I would point out that this issue is coming to the Board after being fully reviewed by the Athletic Council of the University and is also presented to the Fiscal Affairs Committee by the recommendation of the Department of Athletics.

Mr. Teaford:

It is also important to realize that the Athletic Council is a faculty organization not an organization of the Athletic Department.

Mr. Shumate:

Are there any other questions or items that members of the Committee or Board would like to discuss?

Mr. Barone:

I feel that the Big Ten Committee should vote on this prior to our accepting it. We are kind of putting the pressure on the Big Ten and it should be the Big Ten Committee's decision. I think it will be an embarrassing situation.

Mr. Shumate:

I think that it is an issue, Mr. Barone, of timing. In that based upon some scheduling considerations, it is important for the Committee and the Board to act at this time. Certainly the agreement as you see in the material that was previously sent to the Board is expressly contingent upon the waiver of the Big Ten Joint Group Committee, and they are a strong Committee.

Mr. Barone:

As the Chairman knows, and for other reasons which I have specified, I still vote no.

Mr. Teaford:

One other thing that I would like to make clear to the ladies and gentlemen of the press who are here is that I have discussed with Mr. Colley and Mr. Kessler, who have been mentioned in the press and I am also aware of Mr. Wexner's position with this regard, that there are no members on this Board who are or will be investors in this project.

#### **LEASE AGREEMENT**

Resolution No. 92-17

World League of American Football

Synopsis: The Fiscal Affairs Committee recommended authorization to execute and sign an appropriate lease agreement with the World League of American Football.

WHEREAS the World League of American Football has requested the use of Ohio Stadium for World League games should Columbus be chosen for a franchise; and



**LEASE AGREEMENT (contd)**

World League of American Football (contd)

WHEREAS the appropriate University officials, including the Athletic Council of the University, have reviewed the proposal for use of this facility and find the proposal reasonable and an appropriate use of Ohio Stadium; and

WHEREAS it has been recommended by the Director of Athletics that the University enter into a lease agreement with the World League of American Football for the use of the stadium:

NOW THEREFORE

BE IT RESOLVED, That the President and/or his designee is authorized to enter into negotiations with the World League of American Football for the lease of Ohio Stadium, upon such terms and conditions as are deemed to be in the best interest of the University; and

BE IT FURTHER RESOLVED, That contingent upon the waiver of the Big Ten Joint Group (Men's Agreement 8A 1A - Use of the Facility) the President and/or his designee is hereby authorized to execute and sign the appropriate lease agreement.

Upon motion of Mr. Shumate, seconded by Ms. Casto, the Board of Trustees adopted the foregoing resolution with seven affirmative votes cast by Messrs. Teaford, Kessler, Wolf, Shumate, Celeste, Colley, and Ms. Casto, and a negative vote cast by Mr. Barone.

(See Appendix X for background material, page 149.)

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Mr. Shkurti:

I will be referring to the scarlet and gray booklet placed in front of you entitled, "Current Funds Budget, 1991-92." Let me talk first about the resources that are being made available in this budget. As you know, the state budget has now been passed and this budget is based on those numbers as we best understood them when this booklet went to press yesterday afternoon. So you will notice later on that some of the items will have the term preliminary in parentheses after the numbers because some of the line items were still up in the air, but we expect these numbers will be very close. The numbers referred to here are very close to actually what is passed in the state budget.

Our single largest source of income is the state subsidy. This subsidy will provide us for the first year of this biennium, will be equal to the state subsidy which was provided last year in fiscal of the state '91 after the mid-year cuts. This represents the first time state aid has not been increased from one year to the next since at least the early 60's, as far back as our accounting records go.

Our second largest source of income is tuition and we are proposing an increase of \$225 for an academic year, for an in-state undergraduate student enrolled over three quarters. This represents an increase of 9.6 percent. We are also recommending the same percentage increase for out-of-state students for graduate and professional students. This is the maximum amount allowed under the tuition caps included in the budget bill which indicates we can raise tuition by \$225.00 a year or 9 percent whichever is greater. The reason that Ohio State is eligible for the

Mr. Shkurti: (contd)

greater than 9 percent, is that our tuition base is very low compared to most other universities in Ohio, so we have that flexibility.

Other charges that will effect students, such as room and board, parking, book store prices, and so forth will increase by an average of 5.9 percent for undergraduate students and 5.6 percent for graduate students. And, finally, the room rates and other charges in our Hospitals will increase by an average of 7.7 percent.

In terms of expenditures in the general fund, which is the fund that actually runs most of the academic core programs of the University, this budget projects an increase of only 3.1 percent, which is less than what inflation is expected to be. I suspect that is first in a long time that spending has been constrained at that level.

One of the ways we were able to continue to do new programs with the constraints on the spending basis was to reallocate resources within the University to the tune of \$14.3 million in a general fund. This will be accomplished by a 4 percent average reduction over all the base budgets for the academic units, primarily the colleges and 4.5 percent reduction for academic support units, such as Finance, Business Administration, and Student Affairs. The cuts will be applied differentially, so some units will be cut more than others, but this is the average.

The third item is the pay raises included and budgeted for in this budget. It will average 3.5 percent for faculty, staff, and graduate student employees. The pay raises for faculty will be based exclusively on merit, the pay raise for administrative and professional and classified employees will be a combination of merit and across the board this year. The across the board percentage will be 2 percent and the merit will average 1.5 percent. It is the University intention over the next year or two or the next round of budget cycle to move the administrative and professional staff to have their pay raises based exclusively on merit as well.

No continuing increase in funds are set aside for supplies and equipment. However both University systems and UNITS, the University telephone system, have announced that they will not be increasing existing rates charged to University customers. That will significantly reduce the burden on colleges and other university units that pay those charges.

Now though overall spending is limited for this fiscal year, it is our desire to continue to fund important new priority initiatives. I will not go over each one, I think that the important thing is that they are aimed at three critical areas: improving undergraduate education; supporting the universities research base; and supporting the inclusion of the people of different backgrounds in the University's community. I might add that this is a new way in which the budget is being presented because it is organized by program area, which is something that the Board had suggested previously. It is my hope that the budget that comes to you next year, which will be the first one to go through our formal academic planning process, will be organized entirely along programmatic aligns so you can get a feel for the program commitments that are involved in the budget.

I will not go into detail over the remainder of the tables in this budget book. What they provide is detailed breakdowns by campus, both the main campus and the extended campuses of the budget allocations, as well as definitions of terms. But there are some points that I would like to highlight.

Mr. Shkurti: (contd)

If you would turn to page 4.7 there is some information on student fees that I would like to share with you. The table entitled Summary of Typical Student Fees Columbus Campus, will give you a feel of what the impact will be on the typical student. Not only for the instructional and general fee increase, but room and board, bookstore, health insurance, parking and so forth, both in percentage terms and in dollar amounts. And then if you turn to the next page, there is a summary of resident student fees in the Big Ten public institutions that we have put together. Now we don't have the figures yet for this coming fall, because most of the other Big Ten schools are going through what we are going through, in terms of getting their budgets done relatively late in the process. But if you look at the ten year history of what has happened to fee increases at Ohio State, especially for undergraduates, you will see our average increase over those six years has been 6.1 percent. The average for the whole Big Ten has been 7.6 percent, so in other words on average over the last ten years, fees at Ohio State have not gone up as rapidly as they have in the rest of the Big Ten. I would submit that that statement also applies if you would compare Ohio State with other public universities in Ohio. So even though our fees are going up more rapidly this year than we had hoped because of state support not increasing, I think Ohio State still remains a bargain in terms of the quality of education that is offered here at a comparatively reasonable price to other institutions both in Ohio and elsewhere in the Big Ten.

Mr. Teaford:

I noticed, too, Mr. Shkurti, that the Ohio State undergraduate and graduate fees are both under the Big Ten average as well.

Mr. Shkurti:

That is correct. Now if you would turn to the table on page 5.1, "Summary of Auxiliary Operations Fiscal Year 1992." The table breaks down both the resources and expenditures and transfers of what we call an earnings unit, such as residence halls, Student Unions, and so forth. There is a new piece of information on there if you will go all the way to the far right side, the column that says "Net Income has never been reported before." I think that it is important that the Board have a sense of whether these units that are based on generating their own income are making money or losing money based on current years income and current years revenue. You will notice that some of them such as Residence and Dining Halls will suffer a net income loss this year, that does not mean that they are not being well managed. In the case of the Residence Halls, the problem that they are facing is a decline in student enrollment and also a need to renovate some of their facilities. It also does not mean that that particular unit or the University is going broke, because they are able to draw on income from previous years that is in reserve to pay the bills. But, obviously, it is a trend that needs to be monitored. We don't want too many of these units losing too much money over too long of a time. So this lays out for the first time some more detailed information on what the expectancies are regarding net income for these Auxiliary operations.

If you will turn now to page 5.5, you will see the budget laid out for The Arthur G. James Cancer Hospital and Research Institute. I think one important item is the Fiscal Year 1992 budget column. If you go down to net income it projects a loss for the Cancer Hospital of \$4.3 million, which is a lot of money but is not inconsistent with the plans set up when the Hospital was open. The FY 1991 budget figures show a projected loss of \$4.7 million and that was based on some very preliminary

Mr. Shkurti: (contd)

numbers done about 18 months ago. As you know, the net loss of the Cancer Hospital on the operation side in the first year was more like \$10 million. A lot of that reflected the fact that the Hospital opened up late, and so it did not have paying patients in as rapidly as possible. But the results of the last several months have been very encouraging, and I think that the management of this Cancer Hospital feels that this \$4.3 million projection for FY 1992 is a good one and one that they can meet.

The remaining two appendices simply provide a ten year trended description on the instructional subsidy and also on enrollments for the campus. As to where this budget leaves us, I think that it is fair to describe it as making the best out of a difficult situation, in terms of the state budget, the state economy, state budgets throughout the country, and the national economy. I think what we have accomplished in this budget is first of all a recognition and support in the General Assembly for the importance of Ohio State University as a resource to the state. The budget that came out of the General Assembly when compared to the budget that went in is significantly better than it could have been. I think that is very important. Secondly, we have protected, even though it is in somewhat trying times, the academic core. So programs such as the library, the honors program, scholarships for our students have been protected from any cuts whatsoever under this reallocation scenario. Thirdly, I think that we have moved forward on some selected initiatives which are very important to the future of the University. For example, the undergraduate teaching, the curriculum reform, which I understand is one of the most ambitious programs in the country, and appropriately so because it modernizes our undergraduate curriculum will be funded as intended and will move forward under the budget planned here. The same for some key initiatives in research, including the Biotechnology Center and the eminent scholars that also benefit the educational side of the curriculum, and also the move toward having a more diverse campus.

I think this budget also prepares us for the longer haul. The budget that the state legislature just passed does provide a slight increase in state subsidy in the second year of the biennium, but it also lowers the caps on tuition. So it means that at the present time if the economy grows as anticipated in the budget and if the budget is not changed we will face an equally challenging resource constraint in the second year of the biennium. Now by that time we will hopefully have our academic planning process in place and that will help. And what I think that budget has done is point out how important a unified University academic plan is and that we've prepared some of the steps that would be important in developing that plan.

As I have mentioned earlier the budget cuts involved here are differential, they are not across-the-board, and that pay increases are moving more and more with the faculty. In fact, the whole this is moving toward being merit based and not just awarding people for being here a long time. So even though the second year will be a challenge, I am confident that after this year and what we have gone through this year in terms of protecting important functions and making some very tough decisions, that whatever that challenge is, this University will be able to address it in a constructive way.

Mr. Chairman, that concludes my report. I would be happy to answer any questions.

Mr. Shumate:

I think that the booklet that you have put together is easy to read, it is a complex budget and I can understand it. I know that the preliminary material was faxed to all of the Board members and we appreciate the hard work in putting the booklet together for our meeting today.

Mr. Teaford:

Before I ask for a motion on the President's budget recommendations I would like to make the following report. It will be recalled that at our meeting on June 7, 1991, the Board approved a set of principles and guidelines to be used in our evaluation of the President. Pursuant to those guidelines, the Personnel Committee of the Board of Trustees has met with President Gee and reviewed his assessment of his accomplishments during the past year, as well as his goals for the University in the upcoming year.

It will come as no surprise that the Personnel Committee is extremely pleased with the President's outstanding beginning. President Gee's unceasing energy and engaging personality have already established him as an outstanding leader. He has established a dialogue with the faculty and staff and he clearly appreciates and understands their talents and concerns. He has met with an awesome number of parents, alumni, governmental leaders, business representatives, and ordinary citizens. He has also demonstrated a genuine empathy with our students which was evident in the acclaim accorded him in his commencement address. Clearly he was better than Cosby or Bush. His positive and enthusiastic articulation of the best values of the University have already begun to change the State's perception of this University.

While his first year has necessarily been focused on learning about the many infinite aspects of the University, he has already set in motion a series of initiatives, including a strategic planning process which will serve as a guide for Ohio State well into the future.

His early hiring successes, including Vice President Hayes and Business Dean Alluto have set a standard which we are confident will be matched in future appointments. Further, President Gee's relationship and communication with the Board of Trustees has assisted us greatly in revitalizing our efforts. In sum, his devoted service, combined with his energetic style and refreshing sense of humor has already contributed significantly to the continued positive outlook and growing support for The Ohio State University.

Given that extremely positive evaluation, I want to present the Personnel Committee's recommendation regarding President Gee's salary. In making this recommendation we were necessarily mindful of the current financial condition of the University and the proposed faculty and staff compensation increases. As such, we recommend that President Gee receive a 3.5 percent increase for the fiscal year 1991-1992, beginning July 1, 1991.

We recommend the budget resolution include a requirement that the Secretary of the Board be authorized and directed to develop the appropriate documents to effectuate this increase in compensation.

July 12, 1991 meeting, Board of Trustees

Mr. Teaford: (contd)

I will now entertain a motion to approve the President's budget report and recommendations, as well as the Personnel Committee's proposal regarding President Gee's compensation for the coming year.

**1991-92 CURRENT FUNDS BUDGET**

Resolution No. 92-18

Synopsis: The Fiscal Affairs Committee recommended the budget for fiscal year 1991-92 for adoption.

WHEREAS the levels of resources have been identified for the first year of the 1991-93 biennium; and

WHEREAS appropriate planning and consultation within the University has been accomplished; and

WHEREAS the President is now prepared to present the 1991-92 budget:

NOW THEREFORE

BE IT RESOLVED, That the University Current Funds Budget for fiscal year 1991-92, as described in the accompanying text and tables, be approved, with authorization for the President to make expenditures within the projected income levels; and

BE IT FURTHER RESOLVED, That student fees be increased for all students beginning Autumn Quarter 1991, as specified in the Schedule of Student Fees incorporated in this resolution; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, including Fees and Charges, and to file these materials with the official records of this University.

Upon motion of Mr. Shumate, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous roll call vote.

(See Appendix XI for background material, page 153.)

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Thereupon the Board adjourned to meet Friday, September 6, 1991, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Madison H. Scott  
Secretary

Hamilton J. Teaford  
Chairman